

NORTH CAROLINA DEPARTMENT OF COMMERCE

Job Development Investment Grant

2014 Annual Report

Submitted on behalf of the Economic Investment Committee

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I. Introduction

This report describes CY 2013 performance by existing grantees and CY 2014 new grants under the **Job Development Investment Grant** (“JDIG”) program, pursuant to North Carolina General Statute (“G.S.”) §143B-437.55(c). Information presented includes the number of JDIG applications submitted, a listing of grants awarded and accepted; the results of the Walden cost/benefit analysis (in terms of net state revenue and impact on state gross domestic product); a description of each project awarded a grant in 2014; the term of each grant; the percentage of withholdings used to determine the amount of each grant; job creation, investment, and average annual wage targets; the state’s maximum annual liability under the grants, amounts disbursed to-date under outstanding grants (to companies and to the Utility Account), company performance results under the grants, and eligible withholdings received from grantees.

II. JDIG Program Summary

The JDIG program, adopted by the General Assembly in the 2001-2002 session, became effective January 2003 and is currently scheduled to sunset on January 1, 2016 (G.S. §143B-437.62). It is a performance-based economic development incentive program that provides annual grant disbursements for a period of up to 12 years, to new and expanding businesses based on a percentage of withholding taxes paid by new employees during each calendar year of a grant. This percentage ranges from 10% to 75%. Grants are made to qualifying companies by the North Carolina Economic Investment Committee (the “EIC”), subject to caps set by the General Assembly on future grant year liability. The EIC consists of five members: the Secretary of Commerce, the Secretary of Revenue, the State Budget Director, and one appointee by each house of the legislature.

When deciding whether to award a grant and the appropriate amount and term of a grant, the EIC considers both economic and fiscal impacts. It conducts an extensive review and analysis of applications submitted by proposed grantees, considering factors enumerated in the JDIG statute and the Criteria for Operation and Implementation of Job Development Investment Grant Program (“Criteria”), adopted pursuant to G. S. §143B-437.52 and 54(d), which govern program administration. The EIC determines how a proposed project benefits the state, and, in particular, whether the fiscal benefits of the project, as measured by estimated tax revenues to the state, outweigh the total General Fund incentive costs to the state. The analysis of state revenue impacts is conducted using an economic model developed by Dr. Michael Walden of North Carolina State University, which has been updated since the first version in 2002.¹ Based on industry data, accepted economic impact modeling techniques, and information in JDIG applications, the model estimates income and employment effects (direct, indirect, and induced), calculates expected effects on state expenditures and revenues, and the likely net effect on revenue to the state’s General Fund. The Walden model includes all state incentives expected to

¹ Walden, Michael. [A Model to Estimate the Economic Impacts of Business Location in North Carolina: Version 4](#). Developed for the NC Department of Commerce. December 2013 (with updates provided regularly).

be provided from the General Fund, known at the time of application, in its calculation of net state fiscal cost.

The statutory cap on the number of awards the EIC can make was eliminated in July 2012 (prior to that the number was capped at 25); however, the total future annual liability for all grants awarded in any single calendar year has been capped at \$15 million per year. For the Fiscal Year biennium from July 2013 through June 2015, however, the cap on maximum state liability for new awards was adjusted to \$22.5 million, and from July 2015 until the program's scheduled sunset date at the end of 2015 the liability cap is \$7.5 million. In most years, the cap has not been reached. Also, regardless of the stated liabilities under grants awarded, many companies' performance does not result in eligibility for the full annual amount possible under their respective agreements. The maximum payments for grants awarded during CY 2003-2014 will be less than the maximum theoretically possible. For example, for performance in CY 2013, payments were made for 64% of total liability to active grantees (not counting terminated or withdrawn grantees).² Each grant agreement specifies the maximum amount for which a company is eligible in each of its grant years. The state's maximum annual liability for grants made in 2014 is included in Attachment A1, with the maximum liability to the grantee in Attachment A2, and the maximum liability to the Utility Account in Attachment A3. The Utility Account receives 25% of the value of every grant payment earned by companies for projects located in Tier 3 counties and 15% of the value of every grant payment earned by companies for projects located in Tier 2 counties. Funds in the Utility Account are made available for infrastructure projects in North Carolina's more distressed counties.

Program Process: From Application to Award

All companies considered for a JDIG must first meet the minimum eligibility requirements described in G.S. 143B-437.53. Project Managers at the Economic Development Partnership of North Carolina ("EDPNC") work with an eligible business that is a good candidate for a JDIG award and recommend the project to Department of Commerce ("Commerce") senior staff for consideration. In the fall of 2013, the EIC adopted a pricing model that sets the preliminary JDIG offer based on a prospective grantee's location, job count, average salary, investment, and industry. If a potential project's parameters fall outside of the guidelines specified by the pricing model, the project may not move forward without specific approval by the EIC to deviate from the pricing model. Projects whose parameters fall within the model's guidelines do not require preliminary EIC approval before beginning the application process. EDPNC Project Managers help the company identify what North Carolina can offer companies in comparison to other states the company is considering for the project. Commerce Finance staff informs the company of program requirements and begins the data collection process. The company then submits a draft application for review by Commerce staff, who works with the company to complete an accurate final application. During the application process, the company is required to submit the following:

² Note that this calculation considers both payments to companies and to the Utility Account. Additionally, several companies who participated in the program in 2013 and filed reports have not yet been paid and/or have not yet received the required certifications of their annual performance reports; neither liability based on their grants nor possible payments to them are included in this calculation.

- CPA-prepared financial statements
- Employment profile & average annual wage for the proposed project
- Information on company's existing North Carolina jobs and activity
- Worker benefits, including health insurance and training
- Investment schedule
- Project description
- Information on the competitive nature of the project
- Information on corporate governance
- Company organization and activity information
- Application fee of \$10,000 (application fees were raised from \$5,000 in 2013)

An applicant is also asked to describe any anticipated environmental issues, anticipated impact of the project on public infrastructure, and information about compliance with laws and regulations. This is in addition to the extensive OSHA, environmental, and tax compliance checks and the cost-benefit analysis conducted by Commerce. An Economic Impact Analysis using the Walden Model estimates the expected net state revenue of a project. As with any model, the results depend on the model's assumptions, many of which are subject to uncertainty. Best practice in impact analysis dictates the adoption of the most conservative probable assumptions in order to avoid over-estimation of any positive benefits attributable to a given project.

The JDIG statute requires the EIC to find, based on the modeled estimates, that a proposed JDIG project's benefits to the state outweigh its costs to the state. The Walden Model measures this by estimating tax revenues. The EIC seeks to identify and select projects that are the most beneficial to the state after considering a number of different evaluation factors. Project application materials and the results of staff analysis are provided to the EIC and considered in one or more closed sessions. The EIC then chooses whether to propose terms it considers appropriate for a given project, and a term sheet is provided to the company. The term sheet outlines the structure and proposed terms of the grant and the conditions necessary to fulfill the grant requirements. If the company accepts the terms in writing and commits to locate the project in North Carolina, subject to the award of the grant, an open meeting is held by the EIC to award the grant, and a Community Economic Development Agreement ("CEDA") is executed. Grantees are required to submit performance reports by March 1st of each year following the end of a calendar year during the grant term, along with a reporting fee of the greater of \$2,500 or 0.03% of an amount equal to the grant less the maximum amount to be transferred to the Utility Account.³ These reports allow Commerce and the EIC to assess grant performance and eligibility for disbursement. The actual disbursement amount for which the company is eligible is determined from Commerce's analysis of the annual performance reports. The Department of Revenue certifies the company's reported withholdings and the absence of overdue tax debts. All disbursements must be approved by the EIC before actual payment.

³ The fee was changed from \$1,500 in 2013.

III. JDIG Applicants and Grantees for CY 2013

During CY 2014, the EIC awarded 16 grants.⁴ No grants were awarded to projects that did not locate in North Carolina. Table 1 lists the county and tier in which 2014 grantee projects have located or plan to locate, the first grant year, the length of the grant term, the percent of withholdings that will be the basis for grant payments, the maximum possible grant amount payable to the company, the maximum possible grant amount payable to the Utility Account, and the total grant amount.

Tier

Of the CY 2014 grants, two were awarded to projects locating in a tier 1 county, four were awarded to projects locating in a tier 2 county, and nine grants went to companies locating in a tier 3 county. One project was spread across multiple tiers. In total, these companies could contribute a maximum amount of approximately \$39 million to the Utility Account over the life of the grants. The funds in the Utility Account are to be used in tier 1 and 2 counties as more fully set forth below in the “Distribution of Grants” section on p 12.

Table 1. CY 2014 Grantee Terms and Award Amounts

Company Name	First Year of Eligibility	County	Tier	Number of Grant Years	Withholding	Amount to Company	Amount to Utility Acct.	Total Award Liability
Advance Stores Company, Incorporated	2015	Wake	3	12	75%	\$ 17,407,500	\$ 5,802,500	\$ 23,210,000
Argos Therapeutics, Inc.	2015	Durham	3	12	56%	\$ 4,635,750	\$ 1,545,250	\$ 6,181,000
AvidXchange, Inc.	2015	Mecklenburg	3	12	48%	\$ 7,517,250	\$ 2,505,750	\$ 10,023,000
Cisco Systems, Inc.	2015	Wake	3	12	75%	\$ 12,981,750	\$ 4,327,250	\$ 17,309,000
Cognizant Technology Solutions U.S. Corporation	2015	Mecklenburg	3	12	32%	\$ 5,088,000	\$ 1,696,000	\$ 6,784,000
Enviva Management Company, LLC	2016	Sampson, Richmond	2, 1	12	59%	\$ 1,619,250	\$ 285,750	\$ 1,905,000
GKN Driveline Newton, LLC	2014	Catawba	2	12	75%	\$ 3,004,750	\$ 530,250	\$ 3,535,000
GKN Driveline North America, Inc. II	2015	Lee, Alamance	2	12	61%	\$ 1,139,000	\$ 201,000	\$ 1,340,000
HCL America Inc. II	2015	Wake	3	12	75%	\$ 19,608,000	\$ 6,536,000	\$ 26,144,000
Ideal Fastener Corporation	2015	Granville	2	12	62%	\$ 1,316,650	\$ 232,350	\$ 1,549,000
Linamar Forgings, Inc.	2015	Wilson	1	12	46%	\$ 993,000	\$ -	\$ 993,000
Patheon Manufacturing Services LLC	2015	Pitt	2	12	59%	\$ 6,321,450	\$ 1,115,550	\$ 7,437,000
RBUS, Inc.	2014	Mecklenburg	3	12	31%	\$ 3,243,750	\$ 1,081,250	\$ 4,325,000
Richelieu Hosiery USA Inc.	2015	Burke	1	12	75%	\$ 2,935,000	\$ -	\$ 2,935,000
Sealed Air Corporation	2015	Mecklenburg	3	12	55%	\$ 36,717,000	\$12,239,000	\$ 48,956,000
Spectra Group Inc.	2015	Mecklenburg	3	12	32%	\$ 2,951,250	\$ 983,750	\$ 3,935,000

Total:	\$ 127,479,350	\$ 39,081,650	\$ 166,561,000
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⁴ It should be noted that EDPNC Project Managers interact with many more business prospects, but only those businesses that are likely to be good candidates for a grant award are encouraged to apply, as the \$10,000 application fee is non-refundable. If not a good candidate, developers work with companies to find other assistance to support locating their project in the state. Note that one of the 2014 awardees applied at the end of 2013. Seventeen applications were received in 2014. Fifteen of these were awarded in 2014, one withdrew before consideration before the EIC, and one received a term sheet from the EIC but did not locate in North Carolina.

In CY 2014, 2 of the 16 JDIG grantees' first grant year is 2014. Of the remaining grantees, 13 will seek their first payment for performance in calendar year 2015 and one grantee will seek their first payment in 2016. Maximum state liability for grants awarded in 2014 is approximately \$167 million (over the entire grant period for all grants), consisting of \$127 million for companies, and \$39 million for the Utility Account.

Performance Minimums

Each grantee agrees to a set of performance requirements for job creation and average annual wages to be paid during each year of the grant; many grantees also have investment requirements. Grantees with existing employees in North Carolina are typically required to retain these positions before being given credit for new positions. A grantee's actual performance determines the grant payment it receives each year. The payment can never be more than the maximum annual state liability stated in each company's grant agreement for that year.

CY 2014 grantees are expected to create 7,284 direct jobs and are required to retain 11,682 jobs over their grant terms. Grantees are also anticipated to invest approximately \$723 million in land, buildings and fixtures, infrastructure, or machinery and equipment and other tangible personal property at the project site. Table 2 outlines the target number of jobs, jobs to be retained, target average annual wage, and investment for each 2014 grantee.⁵ Anticipated job effects are reported at full employment for each project. A company's annual compliance is measured using a weighted average of a company's compliance with job creation, average wages, and investment minimums.⁶

⁵ The target numbers are based on the company's projections in its application. "Target average annual wage" is typically based on the lowest cumulative average wage the company expects to pay during a project's base period. As noted later in the text, the EIC often provides a cushion, such as a 10% reduction of these numbers, as the minimum performance requirement for a grantee to maintain compliance.

⁶ For companies that have a target investment less than \$5,000,000, there is no investment requirement as part of a grant award.

Table 2: CY 2014 Grantee Jobs, Wages and Investment

Company Name	Target Jobs	Jobs to be Retained	Target Average Annual Wage	Target Investment
Advance Stores Company, Incorporated	600	-	\$ 110,770	\$ 5,000,000
Argos Therapeutics, Inc.	236	95	\$ 79,080	\$ 56,650,000
AvidXchange, Inc.	603	205	\$ 61,651	\$ 21,490,628
Cisco Systems, Inc.	550	4,747	\$ 72,700	\$ 1,632,400
Cognizant Technology Solutions U.S. Corporation	500	1,486	\$ 79,559	\$ 1,440,000
Enviva Management Company, LLC	160	178	\$ 37,961	\$ 214,200,000
GKN Driveline Newton, LLC	228	633	\$ 39,986	\$ 113,850,000
GKN Driveline North America, Inc. II	105	1,227	\$ 39,048	\$ 18,040,000
HCL America Inc. II	1,237	831	\$ 51,653	\$ 9,000,000
Ideal Fastener Corporation	155	226	\$ 35,200	\$ 5,779,000
Linamar Forgings, Inc.	125	145	\$ 37,633	\$ 40,000,000
Patheon Manufacturing Services LLC	488	1,645	\$ 54,131	\$ 159,000,000
RBUS, Inc.	580	198	\$ 48,110	\$ 2,080,000
Richelieu Hosiery USA Inc.	205	66	\$ 37,912	\$ 16,000,000
Sealed Air Corporation	1,262	-	\$ 119,482	\$ 58,570,000
Spectra Group Inc.	250	-	\$ 84,996	\$ 700,000
Total:	7,284	11,682	\$ 61,867	\$ 723,432,028

Attachment B provides historical and CY 2014 direct job creation requirements (specifically, the number of jobs to be created when the project has completed its job ramp up period, known as the “base period”). Grantees that have withdrawn or terminated from the program are not included in Attachment B. The minimum required job creation in order to avoid default is typically 90% of the target number of direct jobs, allowing flexibility for fluctuations and attrition, although sometimes the minimum is set at 95% or 100%, usually if projected job numbers or wages are relatively low. Typically, there is a lag between the time an award is made and the actual commencement of new project operations and hiring of permanent staff on which the grant is based. Many projects invest substantial time and money in construction, plant renovation, and equipment. As a result, many JDIG grantees do not create many positions in the year in which they are awarded a grant, and sometimes not for several years.

Estimated Economic Impact

The 7,284 new direct jobs associated with CY 2014 projects affect other sectors by increasing demand for goods and services by businesses and households. These indirect and induced (multiplier) effects are estimated to add 11,681 jobs, for a total estimated employment impact of 18,965 jobs. State Gross Domestic Product is expected to increase by more than \$18.5 billion over the life of CY 2014 grants. The projects are expected to provide a net fiscal benefit to the

state of approximately \$380 million during their grant terms. A complete listing of estimated economic impacts for all active and “closed” JDIG projects is presented in Attachment B.⁷

Table 3. Comparison of CY 2013 Grantees to CY 2014 Grantees

JDIG Grantees	Total Grant Award Liability	Expected Jobs	Jobs Retained	Expected Investment	Indirect and Induced Jobs	Total Jobs	Estimated NC GDP Impact (millions)	Estimated Net State Revenue Impact (millions)
Total CY 2013	\$224,714,000	8,072	7,491	\$1,070,840,268	9,248	17,320	\$13,592	\$233
Total CY 2014	\$166,561,000	7,284	11,682	\$723,432,028	11,681	18,965	\$18,565	\$380
Percentage Change:	-26%	-10%	56%	-32%	26%	10%	37%	63%

IV. General Description of Calendar Year 2014 Grantees

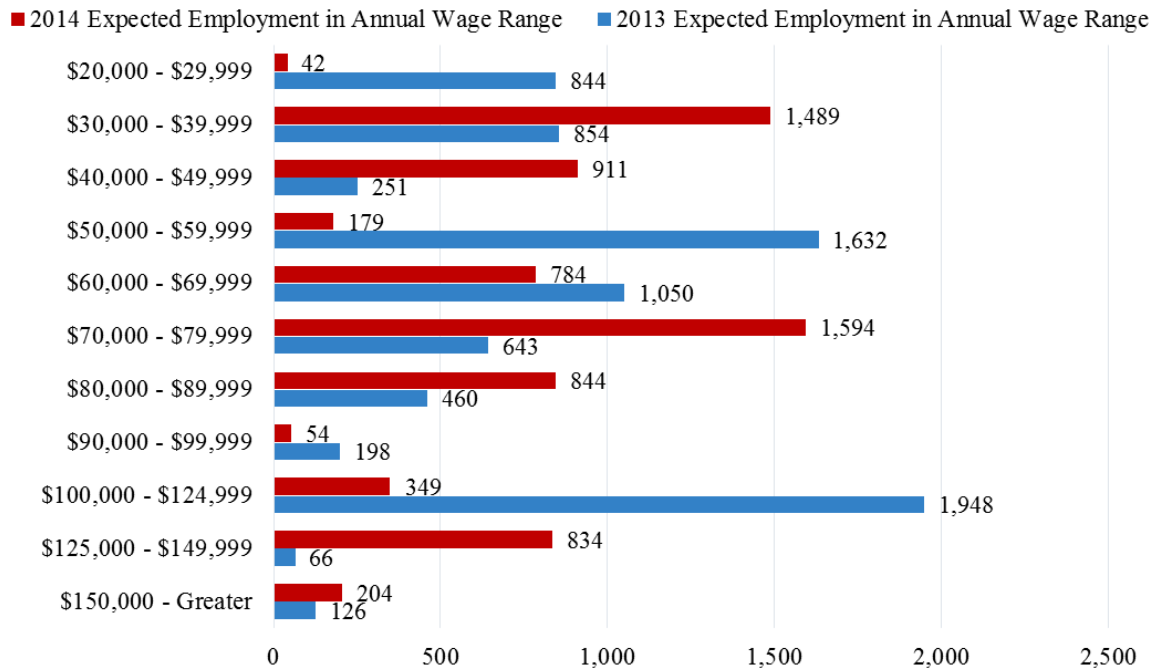
A project’s strategic importance to the state, region and locality is considered in the EIC’s grant decision-making process. Many companies offer employment, generous benefits, and long-term competitive potential. Projects also provide new employment opportunities for unemployed members of the labor force with project-relevant skills.

The industrial sectors of the projects are examined by the EIC to ensure that a project fits with the strategic plans of the state and its region. CY 2014 projects include sectors such as headquarters, computer programming services, biotechnology, manufacturing, and hosiery mills, among others. These projects require labor at a variety of skill levels and types -- lower-skilled assembly trades, high-skilled manufacturing production, and knowledge-intensive consumer and business services.

For all projects awarded in CY 2014, the target average annual wage of all employees is \$73,441. The CY 2014 target average annual wage at full employment is above CY 2013 grantees’ target average annual wage of \$71,782. Chart 1 compares the expected wage levels of CY 2014 grantees and CY 2013 grantees, along with the number of employees within certain wage ranges.

⁷ “Closed” refers to grantees that have completed their JDIG terms. It does not include “terminated” or “withdrawn” grantees. There are three closed grants – a 2003 grant to General Electric Company, a 2004 grant to Cellco Partnership d/b/a Verizon Wireless, and a 2004 grant to TWC Administration LLC.

Chart 1. Expected Jobs by Wage Increments: CY 2014 and CY 2013 Grantees



It is expected that 66% of CY 2014 project employees will earn over \$50,000 dollars annually. Wage information does not include some elements of employee compensation, such as health insurance, stock options, and other benefits. For all grants made, the company is required to pay at least 50% of employee health insurance premiums, although many pay more.

JDIG is the state’s flagship program for both retention and expansion of existing North Carolina companies and recruitment of new companies to the state. For existing businesses, a JDIG award not only supports new job creation, but can help protect existing jobs. Table 4 summarizes the estimated job effects and economic effects of 2014 grantees according to three classifications: “Expanding Operations,” “New Operations (Company New to NC),” and “New Operations (Company Existing in NC).” “Expanding Operations” represents companies that were awarded a JDIG for a project that is an expansion of an existing facility or a new facility in the same industrial sector as its existing North Carolina facilities. “New Operations (Company New to NC)” represents companies without a prior presence in North Carolina. “New Operations (Company Existing in NC)” represents companies with a presence in North Carolina, but whose JDIG was awarded for operations in an industrial sector that is different from that of its existing North Carolina facilities. Of the 16 projects, 8 are “Expanding Operations,” 3 are “New Operations (Company New to NC),” and 5 are “New Operations (Company Existing in NC).”⁸ It should be noted that with respect to the Grantee Profiles in Section VI, certain companies with existing operations in North Carolina have requirements that they retain the number of positions that exist at the time of their JDIG applications before counting any new jobs as eligible for grant payments, while other companies with existing operations do not have this requirement. The JDIG statute

⁸ Industrial sectors are determined by research staff in consultation with applicants.

limits grant payments to jobs filled by employees that represent a net increase in the number of the company's employees statewide. Exemptions can be made if the EIC finds that: the increase or maintenance of employment may be measured at the level of a division or other operating unit of a business (a "Division Level Finding"), rather than at the business level; this is necessary in order to secure the project to the state; and the agreement includes terms to ensure that the business does not transfer existing positions to the project. This might be done where a company has distinct and separate operations and lines of business under different management structures. An example of a case where a division level finding may be implemented would be a company with a large number of retail facilities that is seeking to locate a new headquarters operation for its national operations, in which case the decision is unrelated to decisions about retail site location.

Table 4. Comparison of New Operations to Existing Operations, CY 2014

2014 Grantees	Total Grant Award Liability	% of Total Grants	Expected Jobs	Expected Investment	% of Total Investment	Indirect and Induced Jobs	Total Jobs	% of Total Jobs	Estimated NC GDP Impact (millions)
New Operations (Company New to NC)	\$ 6,833,000	4%	535	\$254,900,000	35%	1,245	1,780	9%	\$ 1,270
New Operations (Company Existing in NC)	\$ 111,275,000	67%	3,835	\$130,660,000	18%	5,091	8,926	47%	\$ 10,537
Expanding Operations	\$ 48,453,000	29%	2,914	\$337,872,028	47%	5,345	8,259	44%	\$ 6,758

V. JDIG Grantee Performance

This section examines actual results of active JDIG grantees since the program's inception. As of the end of 2014, there were 74 companies participating in the program whose 2013 performance results have been certified.⁹ For analysis purposes, the companies are typically considered 'reporting grantees'. This nomenclature describes the subset of companies that have been awarded a grant, created new jobs, and have reported activity for calendar year 2013 to Commerce that has been certified by the Department of Revenue, and are eligible for grant payments. Companies are required to provide the EIC with detailed annual reports during each calendar year in which they are eligible for grant payments. The reports document company compliance with performance requirements of their respective CEDAs. The companies must provide the EIC with information on the number of eligible jobs created, existing positions retained, wages paid for eligible positions, investment made, certification of employee health insurance, and fulfillment of environmental, tax, and OSHA requirements. Companies forgo a year's grant payments for failure to achieve 80% compliance with the minimum requirements, based on a weighted average of performance factors, and may receive a pro-rated payment for compliance between 80% and less than 100%. If a company fails to achieve 100% of the

⁹ Actual participants in 2013 may exceed 74, but the exact performance and payments numbers cannot be established until reported results have been certified. This section covers only those participants whose 2013 (and some 2012) results have been certified and whose eligibility for payment was certified in 2014.

minimum performance requirement for 3 years during its base period, the company is ineligible for a payment. At certain points of non-compliance, a company may lose its grant entirely.

Attachment C displays the JDIG annual grant performance results that were reported in CY 2014. Most of these reports are based on CY 2013 performance, but some results for CY 2012 performance are included since they were certified in 2014. Companies must report by March 1 of each year following the end of a calendar year during their grant terms, and at that point Commerce staff analyzes and reviews grantee reports for eligibility. In 2014, Commerce and the EIC reviewed, certified, and awarded 87 companies for CY 2012 and CY 2013 grantee performance. Attachment D displays annual disbursements made for grants awarded in CY 2003-2013.

Distribution of Grants

An important goal of JDIG and other state incentive programs is the geographic distribution of benefits across the state. The JDIG program has two mechanisms to fulfill this goal. First, the Committee takes into account the economic characteristics of counties when awarding grants and setting grant terms. Second, for projects locating in tier 3 or tier 2 counties (relatively less economically distressed counties), a portion of the payment otherwise due to the grantee is instead paid into the Utility Account to fund economic development in more economically-distressed areas, primarily in tier 1 and 2 counties.¹⁰ For projects in tier 3 counties, 25% of the total payment due goes to the Utility Account and for projects in tier 2 counties, 15% of the total payment goes to the Utility Account. The annual deposits to the Utility Account will increase significantly as more projects become eligible for disbursements. Figure 1 summarizes the distribution of JDIG grants awarded in CY 2003-2014 by county.¹¹ Figure 2 summarizes the distribution of the amount of JDIG grants awarded in CY 2003-2014 by county.¹²

¹⁰ Utility Account funds may be used for construction or improvements to water, sewer, gas, telecommunications, high-speed broadband, electrical utility distribution lines or equipment, or transportation infrastructure, for existing or proposed eligible industrial buildings in economically distressed counties. These funds are to be used exclusively in tier 1 and 2 counties with the exception that a maximum of \$100,000 may be used for emergency development assistance to a county experiencing a major economic dislocation. G.S. 143B-437.01.

¹¹ All JDIG awards including those terminated. In instances where a project received one grant for locating facilities in multiple counties, each county is shown as receiving one award. For this reason, the total number of grant awards represented on this map is greater than the actual number of grants awarded.

¹² All JDIG awards including those terminated. In instances where a project received one grant for locating facilities in multiple counties, each county is awarded an equal proportion of the total grant.

Figure 1. Location of JDIG Awards, CY 2003-2014

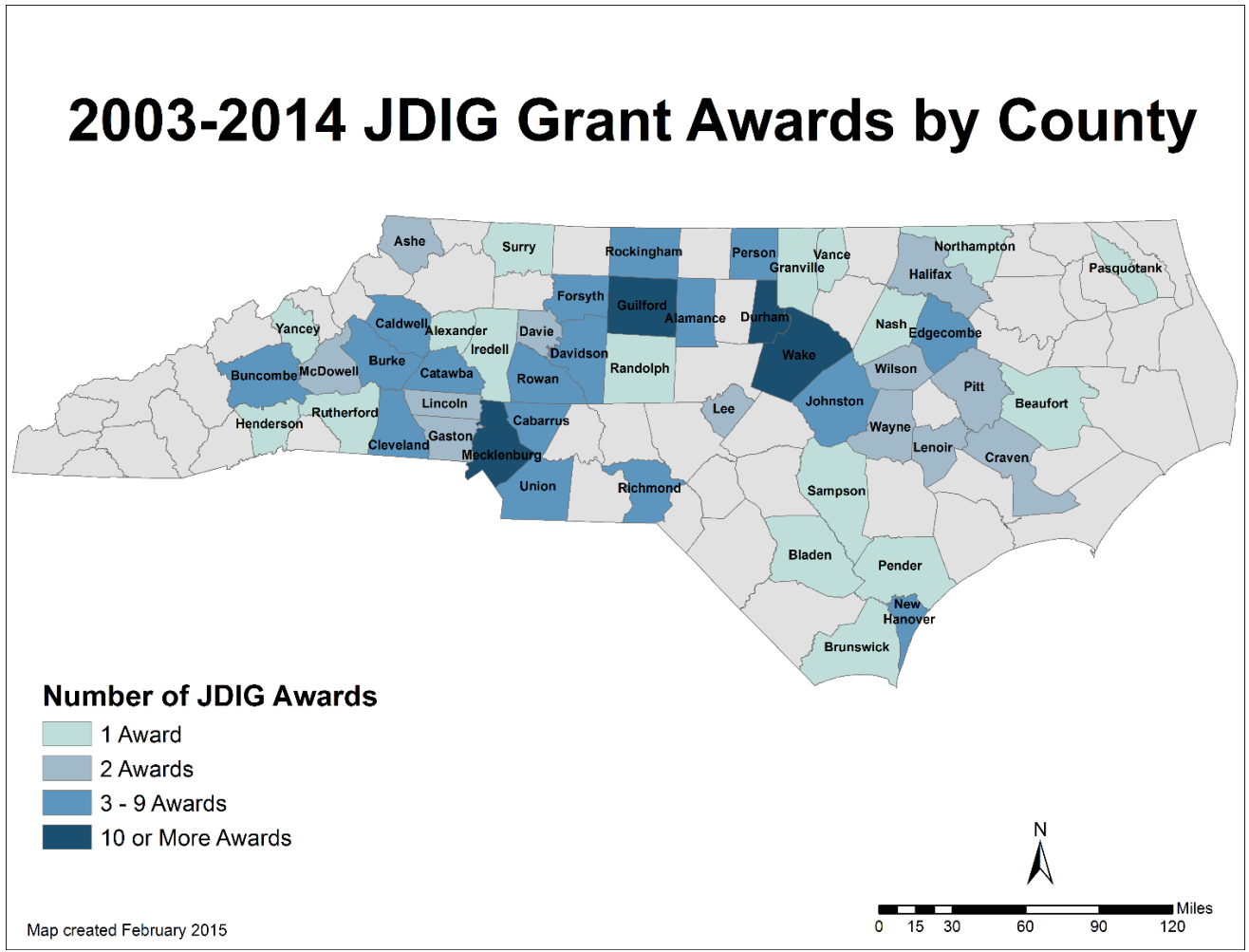
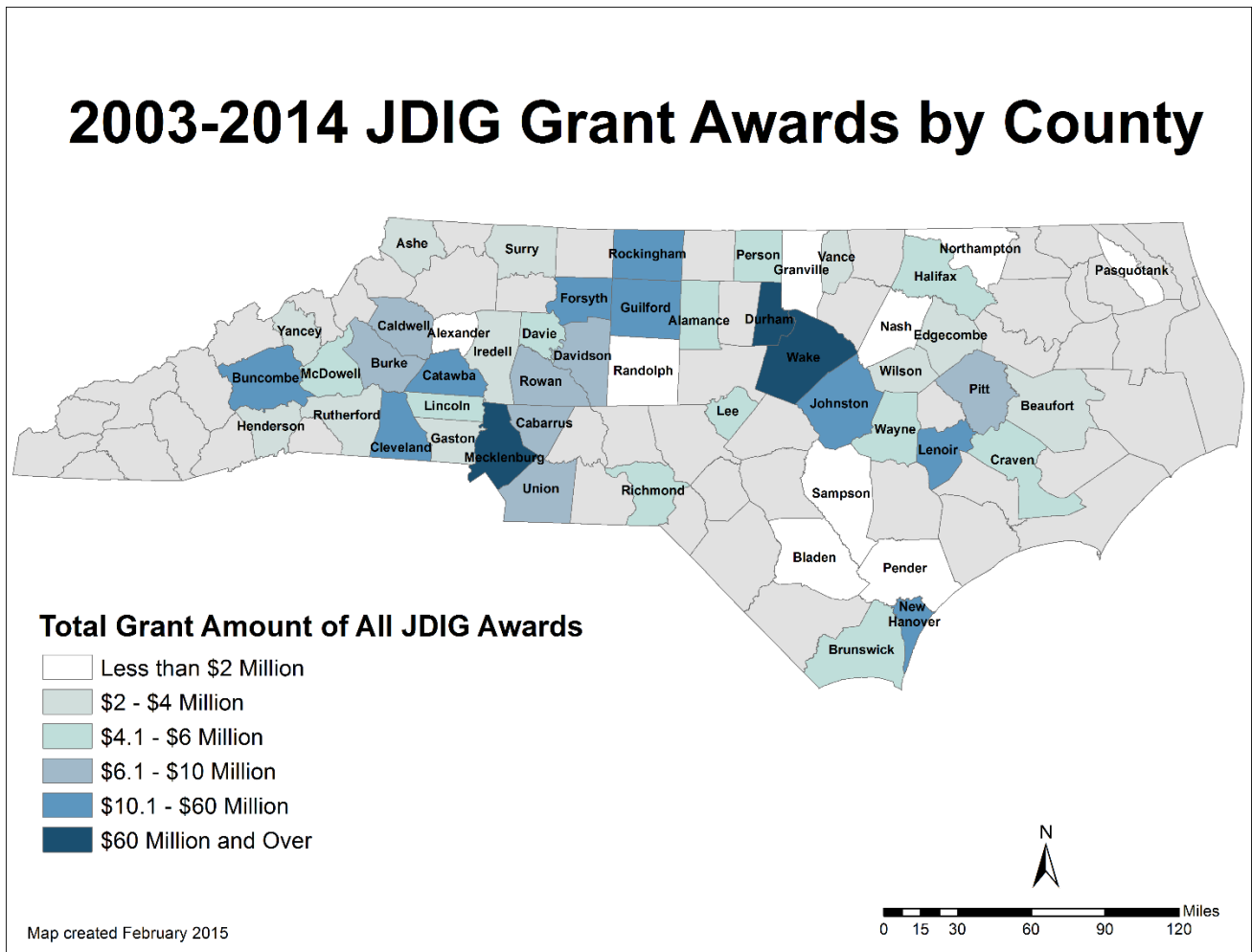


Figure 2. Location of JDIG Awards by Amount of Grants, CY 2003-2014



Environmental Impact

All JDIG projects are screened for necessary environmental permits and reviewed for potential environmental impacts. Commerce works closely with the Department of Environment and Natural Resources (DENR) staff during the JDIG review process. Upon receipt of an application, Commerce forwards a copy to the staff environmental consultant, who prepares a memo and a due diligence report for consideration by the EIC. To date, there has been no indication that any existing grantee will experience difficulty obtaining needed permits, nor have there been significant concerns regarding the environmental impacts of existing projects. In addition, all grantees are required to certify they have received all required environmental permits when filing their annual report with the EIC.

VI. Grantee Profiles for Calendar Year 2014

Advance Stores Company, Incorporated (“Advance Stores”)

Advance Stores is an automotive aftermarket parts provider, providing parts, accessories, batteries and maintenance items to both retail and commercial customers. In January 2014, Advance Auto completed its acquisition of the General Parts family of companies, which had its corporate headquarters in Raleigh, NC. The acquisition of General Parts created the largest automotive aftermarket parts provider in North America, with annual sales of over \$9.2 billion.

This project resulted in the location of the CEO, President, CFO, and other key management positions in a Corporate Support Center in Raleigh. Advance Stores shifted many top managerial functions from Roanoke and Minneapolis to Raleigh.

Advance Stores evaluated moving all corporate positions to Roanoke, but opted to keep legacy facilities and establish a dual corporate office structure in both Roanoke and Raleigh.

For information regarding the specific job creation, wages, investment and location of this project please refer to Tables 1 and 2.

Argos Therapeutics, Inc. (“Argos”)

Argos Therapeutics is a biopharmaceutical company focused on the development and commercialization of fully personalized immunotherapies for the treatment of cancer and infectious disease. The company’s Arcelis platform technology is unique in that it is a fully personalized, active immunotherapy technology that captures all antigens, including mutated and variant antigens that are specific to each patient’s disease. Unlike other immunotherapies, Arcelis does not require any “help” from the patient’s immune system because all of the cellular signals required to produce this immune response are contained within the therapy itself.

This project creates a 97,500 square foot commercial FDA compliant facility where automated manufacturing processes will occur. Argos is also developing additional Arcelis products for other cancers, HIV, and potentially other infectious diseases.

In addition to North Carolina, Argos evaluated three potential locations: Orlando (Florida), College Station (Texas) and Quebec (Canada).

For information regarding the specific job creation, wages, investment and location of this project please refer to Tables 1 and 2.

AvidXchange, Inc. (“AvidXchange”)

AvidXchange is one of Charlotte's largest software companies, helping small to medium sized businesses in North Carolina and throughout the United States and Canada automate their entire accounts payable process, from invoice capture through payment execution.

This project involves adding infrastructure and office space to serve as the company's worldwide corporate headquarters.

The other primary location under consideration was Fort Mill, Lancaster County, SC which offered AvidXchange \$64.3 million in incentives.

For information regarding the specific job creation, wages, investment and location of this project please refer to Tables 1 and 2.

Cisco Systems, Inc. (“Cisco”)

Founded in San Jose, California in 1984, Cisco does business in over 165 countries worldwide and employs more than 70,000 individuals. Cisco pioneered the development of Internet Protocol (IP)-based networking technologies and continues with the development of routing, switching, and other networking-based technologies.

Cisco has refined its global real estate and workforce strategy over the past few years. They take a more deliberate approach to hiring and investing in areas where they already have an established presence in order to leverage existing real estate investments.

This project will place jobs across multiple functional areas such as finance managers, business operations managers, and network solution services, over the next four years.

Cisco invited three pre-qualified jurisdictions to participate in a formal RFP to determine possible economic incentive offers. The three sites were Richardson, TX, Lawrenceville, GA, and Research Triangle Park, NC.

For information regarding the specific job creation, wages, investment and location of this project please refer to Tables 1 and 2.

Cognizant Technology Solutions U.S. Corporation (“Cognizant”)

Cognizant is a leading provider of information technology (IT), consulting and business process services. Its clients engage the company to assist in building more efficient operations, provide solutions to critical business and technology problems, and to help drive technology-based innovation and growth.

Cognizant is one of the largest STEM (Science, Technology, Engineering, and Mathematics) recruiters in the United States. Because of structural changes in business driven by regulation, consolidation, globalization and virtualization of businesses, and emerging social, mobile, analytics and cloud technologies, the company sees continued demand for its business.

This project expands the company’s presence in Charlotte with a larger delivery center, which will provide Cognizant with a base of operations in North Carolina that its recruiting team can leverage to attract top-tier talent and increase its workforce in the state. The positions offered by this project are for highly-skilled technology and business professionals and the wages significantly exceed local average wages across the state.

Cognizant evaluated locations in Tampa, Florida, College Station, Texas, and Virginia. Incentive packages were offered in all three areas.

For information regarding the specific job creation, wages, investment and location of this project please refer to Tables 1 and 2.

Enviva Management Company, LLC (“Enviva”)

Enviva produces solid biomass fuels. Wood pellets are made from a mix of wood resources including forest industry residues (sawdust and chips), unprocessed residues (treetops, limbs, and branches), and sustainably harvested round wood such as commercial thinnings and otherwise unmerchantable pulpwood. Enviva wood pellets are a high density and low moisture content wood product.

This project creates two industrial wood pellet manufacturing facilities in North Carolina. The company evaluated South Carolina as a potential location. South Carolina offered a state and local incentive package of \$27 million.

For information regarding the specific job creation, wages, investment and location of this project please refer to Tables 1 and 2.

GKN Driveline Newton, LLC (“GKN Driveline”)

GKN supplies automotive driveline components and systems. The company is a leading global producer of constant-velocity joint (CVJ) Systems, AWD Systems, Trans Axle Solutions and eDrive Systems and operates in 22 countries at 56 locations with approximately 22,000 employees.

This project expands the existing Catawba county facility in Newton by expanding in Maiden, increasing the manufacturing floor space available for additional business volume. In addition to adding floor space for increased capacity, the project includes material flow improvements and the addition of manufacturing equipment for processes not previously performed in Newton.

The company evaluated several options, including moving all current operations overseas. The State of Ohio was also evaluated as the company has existing facilities there and Ohio has no personal property taxes.

For information regarding the specific job creation, wages, investment and location of this project please refer to Tables 1 and 2.

GKN Driveline North America, Inc. II (“GKN”)

GKN is a major manufacturer of automotive driveline components for the auto industry.

This project renews use of a shuttered GKN warehouse facility in Sanford that will function as the GKN Sanford Service Center. Some of the current manufacturing operations and raw materials at the GKN NC facility in Mebane (Alamance County) will be moved to the Sanford facility. However, no positions will be moved. Rather, the existing Mebane employees will be re-trained to handle additional manufacturing operations.

GKN evaluated sites in Virginia, Mexico, and Brazil as alternatives to North Carolina. The company has an excellent track record of getting incentive grants for expansions and technology initiatives in both Brazil and Mexico, having received over \$6 million in incentives from both Brazil and Mexico in 2013.

For information regarding the specific job creation, wages, investment and location of this project please refer to Tables 1 and 2.

HCL America Inc. II (“HCLA”)

HCLA was established in 1989 and is headquartered in Sunnyvale, California. With more than 3,000 people across 21 offices in 15 states, HCLA contributes a significant amount of the HCL family of companies' total worldwide consulting and IT services revenues.

This project creates a Global Delivery Center (GDC) for North America where computer professionals will be working. The GDC site in North Carolina is a brand new facility for the company and is in addition to the existing facility currently located in Cary. Staff at the new GDC location will perform research, design and development, maintenance and upgrade of software applications besides providing IT infrastructure management for global clients remotely.

The company evaluated several locations and received incentive offers from New York, Arizona, and Texas.

For information regarding the specific job creation, wages, investment and location of this project please refer to Tables 1 and 2.

Ideal Fastener Corporation (“Ideal Fastener”)

Ideal Fastener Corporation, a privately-held company established in Delaware in 1979, is involved in every aspect of the styling, technology, and manufacturing of zippers including weaving, dyeing, injection molding, painting, and assembly. Ideal Fastener is a leading supplier to the world’s largest branded apparel and handbag manufacturers and retailers. The company has over 3,500 employees with six manufacturing facilities in four different countries as well as sales and support offices in over 18 countries.

This project creates a new manufacturing facility where Ideal Fastener will manufacture a new magnetic zipper technology for the apparel industry. The company has the exclusive manufacturing rights and patent rights related to this new technology. For the first time on a mass scale, magnets can be designed and manufactured as a part of the zipper. The company already has commitments for over 2 million units in 2015 from their existing customers.

The company currently owns and operates multiple plants in China, India and Indonesia. All of them were evaluated for the new project. While these sites were more cost-effective, quality assurance was deemed to be better in North Carolina. Without the JDIG, the company considered the cost gap too large to overcome and would have located the project overseas.

For information regarding the specific job creation, wages, investment and location of this project please refer to Tables 1 and 2.

Linamar Forgings, Inc. (“Linamar”)

Linamar Corp is a diversified manufacturer of precision metallic components and systems for the automotive industry, energy and mobile industrial markets. It is a leading supplier of engine, transmission, driveline, modules and systems and mobile aerial work platforms.

Linamar Forgings is part of the Driveline division of Linamar Corp. and acquired the operations of Carolina Forge Company, LLC in Wilson County. This project is focused on gaining capabilities in steel forgings. Carolina Forge Company is primarily a hot forger with 3 main presses and has in-house heat treat and some limited machining.

Linamar Corp is based in Guelph, Ontario, and has 23 manufacturing sites in Canada. The company evaluated these sites in Canada that offered the advantage of existing locations and shared services. The company also evaluated sites in Mexico that offered the benefit of lower operating costs.

For information regarding the specific job creation, wages, investment and location of this project please refer to Tables 1 and 2.

Patheon Manufacturing Services LLC (“Patheon”)

Patheon is a privately-held large contract development and pharmaceutical manufacturing organization. It is one of a number of companies owned directly or indirectly by DPx Holdings BV, a Netherlands limited liability company. Patheon and its DPx affiliates contract with large and small pharmaceutical and biopharmaceutical companies to develop, manufacture, and distribute their drugs and therapies.

Patheon’s current facilities in Greenville consist of a manufacturing plant containing in excess of 1.55M square feet. The company’s current operations include solid dose manufacturing and sterile dose manufacturing, filling and lyophilization of both biopharmaceuticals and small molecules.

Patheon evaluated sites and locations in Ohio, South Carolina and Texas.

For information regarding the specific job creation, wages, investment and location of this project please refer to Tables 1 and 2.

RBUS, Inc. (“RBUS”)

Red Ventures, the parent company of RBUS, is a leading telemarketing services company that utilizes direct response marketing and innovated technology to promote clients’ products or services. The company markets leading brands throughout the United States and Canada through its operations in Fort Mill, South Carolina; Charlotte, North Carolina; Wilmington, North Carolina; San Antonio, Texas; and Miramar, Florida. The company provides marketing, advertising, promotion, sales and other brand promotion activities to its customers.

This project adds employees to the company’s location in Charlotte over the next five years. The majority of the positions will be in telemarketing services.

Red Ventures opened a new 180,000 square foot building in late May 2014 at its South Carolina Indian Land campus, which was the primary competition for the project.

For information regarding the specific job creation, wages, investment and location of this project please refer to Tables 1 and 2.

Richelieu Hosiery USA Inc. (“Richelieu”)

Bonneterie, the parent company of Richelieu, was founded in Sorel, Québec in 1934. Today, the company has distribution centers in two countries, offices in five countries, and sources manufacturing from nine countries. It is a leading provider of legwear products to major retailers in both the US and Canada.

This project will bring a portion of the company’s production back to the US. US manufacturing is supported by a long-term commitment by one of the company’s leading customers, Walmart. This partnership assures that significant financial investments are supported by guaranteed program placement by Walmart for a period of years.

Richelieu evaluated locations in North Carolina, South Carolina and Alabama. South Carolina and Alabama offered incentive packages of \$3 million and \$2.5 million respectively.

For information regarding the specific job creation, wages, investment and location of this project please refer to Tables 1 and 2.

Sealed Air Corporation (“Sealed Air”)

Sealed Air Corporation, a publicly-traded company established in Delaware in 1960, is a global leader in food safety and security, facilities hygiene, and product protection. The company serves an array of end markets including food and beverage processing, food service, retail, healthcare and industrial, and commercial and consumer applications. The company offers packaging and hygiene solutions to customers to improve safety, efficiency and sustainability in their operations.

Sealed Air employs approximately 25,000 people and has operations in 63 countries worldwide. The company had net sales of approximately \$7.7 billion in 2013 and currently distributes products reaching 175 countries.

This project creates a relocation/consolidation of Sealed Air Corporation’s global corporate headquarters in New Jersey and other divisional headquarters located in Wisconsin, New Jersey, Connecticut, and South Carolina to North Carolina. This project includes relocations of most senior executive personnel, as well as the vast majority of divisional and functional line managers and staff.

Greenville, SC was the top alternative location. South Carolina offered an incentive package worth approximately \$48 million.

For information regarding the specific job creation, wages, investment and location of this project please refer to Tables 1 and 2.

Spectra Group Inc. (“Spectra Group”)

Spectra Group, a privately-held company organized in New Jersey in 2009, provides IT and software solutions to its clients, most of whom are in the financial services industry. The company, comprised of high level professionals and technologists, works in the information technology space to provide software, consulting and modeling to financial institutions. The software created by the company enables financial institutions to model and test themselves to ensure they meet certain government imposed stress tests and liquidity requirements.

Because the federal government continues to focus on protecting the public from overly aggressive and predatory practices in the financial industry, and banks continue to focus on trying to comply within the regulatory environment established by the federal government, the company expects growth opportunities will be numerous. This project relocates the company’s headquarters to Charlotte.

The company evaluated sites in Tampa, Florida and Austin, Texas. Both of these areas have talented workers either in the area of information technology, finance and banking or both to some degree.

For information regarding the specific job creation, wages, investment and location of this project please refer to Tables 1 and 2.

VII. Conclusion

The JDIG program has been a widely used tool in the competitive incentives market for attracting investment to North Carolina. The jobs, investment, and spending of projects supported by JDIG grants are believed to enhance the strategic economic development of the state as well as increase revenues to the state's general fund.

Attachment A1. Maximum Annual State Liability under JDIG Awards Made in CY 2014

Company Name	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	Total
Advance Stores Company, Incorporated	\$ -	\$ 1,181,000	\$ 1,669,000	\$ 2,036,000	\$ 2,036,000	\$ 2,036,000	\$ 2,036,000	\$ 2,036,000	\$ 2,036,000	\$ 2,036,000	\$ 2,036,000	\$ 2,036,000	\$ 2,036,000	\$ -	\$ 23,210,000
Argos Therapeutics, Inc.	\$ -	\$ 57,000	\$ 237,000	\$ 442,000	\$ 605,000	\$ 605,000	\$ 605,000	\$ 605,000	\$ 605,000	\$ 605,000	\$ 605,000	\$ 605,000	\$ 605,000	\$ -	\$ 6,181,000
AvidXchange, Inc.	\$ -	\$ 315,000	\$ 540,000	\$ 744,000	\$ 936,000	\$ 936,000	\$ 936,000	\$ 936,000	\$ 936,000	\$ 936,000	\$ 936,000	\$ 936,000	\$ 936,000	\$ -	\$ 10,023,000
Cisco Systems, Inc.	\$ -	\$ 660,000	\$ 1,129,000	\$ 1,552,000	\$ 1,552,000	\$ 1,552,000	\$ 1,552,000	\$ 1,552,000	\$ 1,552,000	\$ 1,552,000	\$ 1,552,000	\$ 1,552,000	\$ 1,552,000	\$ -	\$ 17,309,000
Cognizant Technology Solutions U.S. Corporation	\$ -	\$ 104,000	\$ 254,000	\$ 414,000	\$ 668,000	\$ 668,000	\$ 668,000	\$ 668,000	\$ 668,000	\$ 668,000	\$ 668,000	\$ 668,000	\$ 668,000	\$ -	\$ 6,784,000
Enviva Management Company, LLC	\$ -	\$ -	\$ 101,000	\$ 164,000	\$ 164,000	\$ 164,000	\$ 164,000	\$ 164,000	\$ 164,000	\$ 164,000	\$ 164,000	\$ 164,000	\$ 164,000	\$ 164,000	\$ 1,905,000
GKN Driveline Newton, LLC	\$ 184,000	\$ 244,000	\$ 273,000	\$ 282,000	\$ 319,000	\$ 319,000	\$ 319,000	\$ 319,000	\$ 319,000	\$ 319,000	\$ 319,000	\$ 319,000	\$ -	\$ -	\$ 3,535,000
GKN Driveline North America, Inc. II	\$ -	\$ 75,000	\$ 115,000	\$ 115,000	\$ 115,000	\$ 115,000	\$ 115,000	\$ 115,000	\$ 115,000	\$ 115,000	\$ 115,000	\$ 115,000	\$ 115,000	\$ -	\$ 1,340,000
HCL America Inc. II	\$ -	\$ 915,000	\$ 1,330,000	\$ 1,867,000	\$ 2,448,000	\$ 2,448,000	\$ 2,448,000	\$ 2,448,000	\$ 2,448,000	\$ 2,448,000	\$ 2,448,000	\$ 2,448,000	\$ 2,448,000	\$ -	\$ 26,144,000
Ideal Fastener Corporation	\$ -	\$ 33,000	\$ 62,000	\$ 90,000	\$ 124,000	\$ 155,000	\$ 155,000	\$ 155,000	\$ 155,000	\$ 155,000	\$ 155,000	\$ 155,000	\$ 155,000	\$ -	\$ 1,549,000
Linamar Forgings, Inc.	\$ -	\$ 22,000	\$ 43,000	\$ 63,000	\$ 81,000	\$ 98,000	\$ 98,000	\$ 98,000	\$ 98,000	\$ 98,000	\$ 98,000	\$ 98,000	\$ 98,000	\$ -	\$ 993,000
Patheon Manufacturing Services LLC	\$ -	\$ 122,000	\$ 217,000	\$ 365,000	\$ 541,000	\$ 774,000	\$ 774,000	\$ 774,000	\$ 774,000	\$ 774,000	\$ 774,000	\$ 774,000	\$ 774,000	\$ -	\$ 7,437,000
RBUS, Inc.	\$ 118,000	\$ 205,000	\$ 277,000	\$ 349,000	\$ 422,000	\$ 422,000	\$ 422,000	\$ 422,000	\$ 422,000	\$ 422,000	\$ 422,000	\$ 422,000	\$ -	\$ -	\$ 4,325,000
Richelieu Hosiery USA Inc.	\$ -	\$ 154,000	\$ 192,000	\$ 231,000	\$ 262,000	\$ 262,000	\$ 262,000	\$ 262,000	\$ 262,000	\$ 262,000	\$ 262,000	\$ 262,000	\$ 262,000	\$ -	\$ 2,935,000
Sealed Air Corporation	\$ -	\$ 2,029,000	\$ 4,022,000	\$ 5,673,000	\$ 5,673,000	\$ 5,673,000	\$ 3,698,000	\$ 3,698,000	\$ 3,698,000	\$ 3,698,000	\$ 3,698,000	\$ 3,698,000	\$ 3,698,000	\$ -	\$ 48,956,000
Spectra Group Inc.	\$ -	\$ 148,000	\$ 221,000	\$ 290,000	\$ 364,000	\$ 364,000	\$ 364,000	\$ 364,000	\$ 364,000	\$ 364,000	\$ 364,000	\$ 364,000	\$ 364,000	\$ -	\$ 3,935,000
Total	\$ 302,000	\$ 6,264,000	\$ 10,682,000	\$ 14,677,000	\$ 16,310,000	\$ 16,591,000	\$ 14,616,000	\$ 14,616,000	\$ 14,616,000	\$ 14,616,000	\$ 14,616,000	\$ 14,616,000	\$ 13,875,000	\$ 164,000	\$ 166,561,000

Attachment A2. Maximum Annual Grant Amount Payable to CY 2014 Grantees

Company Name	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	Total
Advance Stores Company, Incorporated	\$ -	\$ 885,750	\$1,251,750	\$ 1,527,000	\$ 1,527,000	\$ 1,527,000	\$ 1,527,000	\$ 1,527,000	\$ 1,527,000	\$ 1,527,000	\$ 1,527,000	\$ 1,527,000	\$ 1,527,000	\$ -	\$ 17,407,500
Argos Therapeutics, Inc.	\$ -	\$ 42,750	\$ 177,750	\$ 331,500	\$ 453,750	\$ 453,750	\$ 453,750	\$ 453,750	\$ 453,750	\$ 453,750	\$ 453,750	\$ 453,750	\$ 453,750	\$ -	\$ 4,635,750
AvidXchange, Inc.	\$ -	\$ 236,250	\$ 405,000	\$ 558,000	\$ 702,000	\$ 702,000	\$ 702,000	\$ 702,000	\$ 702,000	\$ 702,000	\$ 702,000	\$ 702,000	\$ 702,000	\$ -	\$ 7,517,250
Cisco Systems, Inc.	\$ -	\$ 495,000	\$ 846,750	\$ 1,164,000	\$ 1,164,000	\$ 1,164,000	\$ 1,164,000	\$ 1,164,000	\$ 1,164,000	\$ 1,164,000	\$ 1,164,000	\$ 1,164,000	\$ 1,164,000	\$ -	\$ 12,981,750
Cognizant Technology Solutions U.S. Corporation	\$ -	\$ 78,000	\$ 190,500	\$ 310,500	\$ 501,000	\$ 501,000	\$ 501,000	\$ 501,000	\$ 501,000	\$ 501,000	\$ 501,000	\$ 501,000	\$ 501,000	\$ -	\$ 5,088,000
Enviva Management Company, LLC	\$ -	\$ -	\$ 85,850	\$ 139,400	\$ 139,400	\$ 139,400	\$ 139,400	\$ 139,400	\$ 139,400	\$ 139,400	\$ 139,400	\$ 139,400	\$ 139,400	\$ 139,400	\$ 1,619,250
GKN Driveline Newton, LLC	\$156,400	\$ 207,400	\$ 232,050	\$ 239,700	\$ 271,150	\$ 271,150	\$ 271,150	\$ 271,150	\$ 271,150	\$ 271,150	\$ 271,150	\$ 271,150	\$ -	\$ -	\$ 3,004,750
GKN Driveline North America, Inc. II	\$ -	\$ 63,750	\$ 97,750	\$ 97,750	\$ 97,750	\$ 97,750	\$ 97,750	\$ 97,750	\$ 97,750	\$ 97,750	\$ 97,750	\$ 97,750	\$ 97,750	\$ -	\$ 1,139,000
HCL America Inc. II	\$ -	\$ 686,250	\$ 997,500	\$ 1,400,250	\$ 1,836,000	\$ 1,836,000	\$ 1,836,000	\$ 1,836,000	\$ 1,836,000	\$ 1,836,000	\$ 1,836,000	\$ 1,836,000	\$ 1,836,000	\$ -	\$ 19,608,000
Ideal Fastener Corporation	\$ -	\$ 28,050	\$ 52,700	\$ 76,500	\$ 105,400	\$ 131,750	\$ 131,750	\$ 131,750	\$ 131,750	\$ 131,750	\$ 131,750	\$ 131,750	\$ 131,750	\$ -	\$ 1,316,650
Linamar Forgings, Inc.	\$ -	\$ 22,000	\$ 43,000	\$ 63,000	\$ 81,000	\$ 98,000	\$ 98,000	\$ 98,000	\$ 98,000	\$ 98,000	\$ 98,000	\$ 98,000	\$ 98,000	\$ -	\$ 993,000
Patheon Manufacturing Services LLC	\$ -	\$ 103,700	\$ 184,450	\$ 310,250	\$ 459,850	\$ 657,900	\$ 657,900	\$ 657,900	\$ 657,900	\$ 657,900	\$ 657,900	\$ 657,900	\$ 657,900	\$ -	\$ 6,321,450
RBUS, Inc.	\$ 88,500	\$ 153,750	\$ 207,750	\$ 261,750	\$ 316,500	\$ 316,500	\$ 316,500	\$ 316,500	\$ 316,500	\$ 316,500	\$ 316,500	\$ 316,500	\$ -	\$ -	\$ 3,243,750
Richelieu Hosiery USA Inc.	\$ -	\$ 154,000	\$ 192,000	\$ 231,000	\$ 262,000	\$ 262,000	\$ 262,000	\$ 262,000	\$ 262,000	\$ 262,000	\$ 262,000	\$ 262,000	\$ 262,000	\$ -	\$ 2,935,000
Sealed Air Corporation	\$ -	\$1,521,750	\$3,016,500	\$ 4,254,750	\$ 4,254,750	\$ 4,254,750	\$ 2,773,500	\$ 2,773,500	\$ 2,773,500	\$ 2,773,500	\$ 2,773,500	\$ 2,773,500	\$ 2,773,500	\$ -	\$ 36,717,000
Spectra Group Inc.	\$ -	\$ 111,000	\$ 165,750	\$ 217,500	\$ 273,000	\$ 273,000	\$ 273,000	\$ 273,000	\$ 273,000	\$ 273,000	\$ 273,000	\$ 273,000	\$ 273,000	\$ -	\$ 2,951,250
Total	\$244,900	\$4,789,400	\$8,147,050	\$11,182,850	\$12,444,550	\$12,685,950	\$11,204,700	\$11,204,700	\$11,204,700	\$11,204,700	\$11,204,700	\$11,204,700	\$10,617,050	\$139,400	\$127,479,350

Attachment A3. Maximum Annual Grant Amount Payable to Utility Account
Under JDIG Awards Made in CY 2014

Company Name	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	Total
Advance Stores Company, Incorporated	\$ -	\$ 295,250	\$ 417,250	\$ 509,000	\$ 509,000	\$ 509,000	\$ 509,000	\$ 509,000	\$ 509,000	\$ 509,000	\$ 509,000	\$ 509,000	\$ 509,000	\$ -	\$ 5,802,500
Argos Therapeutics, Inc.	\$ -	\$ 14,250	\$ 59,250	\$ 110,500	\$ 151,250	\$ 151,250	\$ 151,250	\$ 151,250	\$ 151,250	\$ 151,250	\$ 151,250	\$ 151,250	\$ 151,250	\$ -	\$ 1,545,250
AvidXchange, Inc.	\$ -	\$ 78,750	\$ 135,000	\$ 186,000	\$ 234,000	\$ 234,000	\$ 234,000	\$ 234,000	\$ 234,000	\$ 234,000	\$ 234,000	\$ 234,000	\$ 234,000	\$ -	\$ 2,505,750
Cisco Systems, Inc.	\$ -	\$ 165,000	\$ 282,250	\$ 388,000	\$ 388,000	\$ 388,000	\$ 388,000	\$ 388,000	\$ 388,000	\$ 388,000	\$ 388,000	\$ 388,000	\$ 388,000	\$ -	\$ 4,327,250
Cognizant Technology Solutions U.S. Corporation	\$ -	\$ 26,000	\$ 63,500	\$ 103,500	\$ 167,000	\$ 167,000	\$ 167,000	\$ 167,000	\$ 167,000	\$ 167,000	\$ 167,000	\$ 167,000	\$ 167,000	\$ -	\$ 1,696,000
Enviva Management Company, LLC	\$ -	\$ -	\$ 15,150	\$ 24,600	\$ 24,600	\$ 24,600	\$ 24,600	\$ 24,600	\$ 24,600	\$ 24,600	\$ 24,600	\$ 24,600	\$ 24,600	\$24,600	\$ 285,750
GKN Driveline Newton, LLC	\$27,600	\$ 36,600	\$ 40,950	\$ 42,300	\$ 47,850	\$ 47,850	\$ 47,850	\$ 47,850	\$ 47,850	\$ 47,850	\$ 47,850	\$ 47,850	\$ -	\$ -	\$ 530,250
GKN Driveline North America, Inc. II	\$ -	\$ 11,250	\$ 17,250	\$ 17,250	\$ 17,250	\$ 17,250	\$ 17,250	\$ 17,250	\$ 17,250	\$ 17,250	\$ 17,250	\$ 17,250	\$ 17,250	\$ -	\$ 201,000
HCL America Inc. II	\$ -	\$ 228,750	\$ 332,500	\$ 466,750	\$ 612,000	\$ 612,000	\$ 612,000	\$ 612,000	\$ 612,000	\$ 612,000	\$ 612,000	\$ 612,000	\$ 612,000	\$ -	\$ 6,536,000
Ideal Fastener Corporation	\$ -	\$ 4,950	\$ 9,300	\$ 13,500	\$ 18,600	\$ 23,250	\$ 23,250	\$ 23,250	\$ 23,250	\$ 23,250	\$ 23,250	\$ 23,250	\$ 23,250	\$ -	\$ 232,350
Linamar Forgings, Inc.	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Patheon Manufacturing Services LLC	\$ -	\$ 18,300	\$ 32,550	\$ 54,750	\$ 81,150	\$ 116,100	\$ 116,100	\$ 116,100	\$ 116,100	\$ 116,100	\$ 116,100	\$ 116,100	\$ 116,100	\$ -	\$ 1,115,550
RBUS, Inc.	\$29,500	\$ 51,250	\$ 69,250	\$ 87,250	\$ 105,500	\$ 105,500	\$ 105,500	\$ 105,500	\$ 105,500	\$ 105,500	\$ 105,500	\$ 105,500	\$ -	\$ -	\$ 1,081,250
Richelieu Hosiery USA Inc.	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sealed Air Corporation	\$ -	\$ 507,250	\$1,005,500	\$1,418,250	\$1,418,250	\$1,418,250	\$ 924,500	\$ 924,500	\$ 924,500	\$ 924,500	\$ 924,500	\$ 924,500	\$ 924,500	\$ -	\$12,239,000
Spectra Group Inc.	\$ -	\$ 37,000	\$ 55,250	\$ 72,500	\$ 91,000	\$ 91,000	\$ 91,000	\$ 91,000	\$ 91,000	\$ 91,000	\$ 91,000	\$ 91,000	\$ 91,000	\$ -	\$ 983,750
Total	\$57,100	\$1,474,600	\$2,534,950	\$3,494,150	\$3,865,450	\$3,905,050	\$3,411,300	\$3,411,300	\$3,411,300	\$3,411,300	\$3,411,300	\$3,411,300	\$3,257,950	\$24,600	\$39,081,650

**Attachment B. Estimated Lifetime Fiscal and Economic Impacts for Grants
Awarded in CY 2003-2014 (Excluding Grants Terminated or Withdrawn through December 31, 2014)**

Award Year	Company Name	Grant Term (Years)	Expected Jobs	Indirect and Induced Jobs	Total Jobs	Estimated NC GDP Impact (millions)	Estimated Net State Revenue Impact (millions)
2003	Albaad USA, Inc.	10	200	416	616	\$194	\$0.8
2003	General Electric Company	9	200	174	374	\$359	\$4.8
2003	Total (Grant Term is average)	10	400	590	990	\$554	\$5.6
2004	Altec Industries, Inc.	11	350	302	652	\$240	\$2.9
2004	Cellco Partnership d/b/a Verizon Wireless	10	1,211	1,938	3,149	\$1,207	\$20.7
2004	Credit Suisse Securities (USA) LLC (I)	10	400	344	744	\$2,470	\$88.4
2004	Cree, Inc. I	11	275	731	1,006	\$903	\$16.9
2004	Hospira, Inc.	10	152	380	532	\$317	\$8.2
2004	Merck Sharp & Dohme Corp.	12	200	360	560	\$1,430	\$20.2
2004	NetApp, Inc. I	10	361	410	771	\$2,520	\$98.9
2004	Pactiv LLC (fka Prairie Packaging, Inc.)	10	242	140	382	\$444	\$14.0
2004	TWC Administration LLC (I)	10	350	305	655	\$372	\$7.3
2004	Total (Grant Term is average)	10	3,541	4,910	8,451	\$9,902	\$277.5
2005	American Institute of Certified Public Accountants	12	360	179	539	\$606	\$11.3
2005	Target Corporation	10	580	270	850	\$363	\$5.5
2005	Total (Grant Term is average)	11	940	449	1,389	\$969	\$16.8
2006	Credit Suisse Securities (USA) LLC (II)	10	575	282	857	\$1,022	\$28.6
2006	Fidelity Global Brokerage Group, Inc.	12	2,000	772	2,772	\$4,300	\$93.8
2006	MOM Brands Company (f/k/a Malt-O-Meal)	10	164	247	411	\$351	\$9.9
2006	Novartis Vaccines and Diagnostics, Inc. I	12	350	1,038	1,388	\$1,463	\$41.2
2006	Quintiles Transnational Corp.	12	1,000	830	1,830	\$963	\$4.7
2006	Ralph Lauren Corporation I	9	200	43	243	\$1,746	\$77.7

Award Year	Company Name	Grant Term (Years)	Expected Jobs	Indirect and Induced Jobs	Total Jobs	Estimated NC GDP Impact (millions)	Estimated Net State Revenue Impact (millions)
2006	Total (Grant Term is average)	11	4,289	3,212	7,501	\$9,845	\$255.9
2007	Honda Aero, Inc.	12	70	116	186	\$339	\$11.5
2007	Honda Aircraft Company, LLC	12	283	672	955	\$754	\$12.3
2007	NetApp, Inc. II	10	646	418	1,064	\$1,080	\$24.4
2007	Pharmaceutical Research Associates, Inc.	9	494	419	913	\$422	\$5.0
2007	Total (Grant Term is average)	11	1,493	1,625	3,118	\$2,594	\$53.2
2008	HCL America Inc.	10	513	341	854	\$407	\$0.8
2008	Spirit AeroSystems North Carolina, Inc.	12	1,031	1,437	2,468	\$2,944	\$39.2
2008	TWC Administration LLC (II)	9	200	136	336	\$440	\$12.6
2008	Total (Grant Term is average)	10	1,744	1,914	3,658	\$3,791	\$52.7
2009	AFI US LLC (f/k/a Ally US LLC and GMAC)	9	200	234	434	\$272	\$2.1
2009	ASCO Power Technologies, L.P.	9	328	425	753	\$367	\$4.3
2009	Bayer CropScience LP	9	128	124	252	\$149	\$0.7
2009	Continental Automotive Systems, Inc.	9	338	368	706	\$346	\$7.3
2009	DB Global Technology, Inc. I	11	319	584	903	\$724	\$13.7
2009	Electrolux Home Products, Inc. I	12	738	912	1,650	\$1,274	\$13.3
2009	EMC Corporation	9	397	850	1,247	\$752	\$13.5
2009	Innovative Emergency Management, Inc.	12	430	367	797	\$619	\$9.0
2009	Loparex LLC	9	128	166	294	\$198	\$1.9
2009	Premier Healthcare Solutions, Inc.	9	300	241	541	\$292	\$6.0
2009	Siemens Energy, Inc. I	9	226	147	373	\$236	\$2.1
2009	Zenta Mortgage Services, LLC	9	1,002	883	1,885	\$555	\$2.8
2009	Total (Grant Term is average)	10	4,534	5,301	9,835	\$5,785	\$76.6
2010	ABB Inc.	9	130	311	441	\$295	\$6.9
2010	BAE Systems Shared Services Inc.	9	176	157	333	\$189	\$4.5
2010	Caterpillar Inc. (Butterfly)	11	325	1,320	1,645	\$834	\$23.4

Award Year	Company Name	Grant Term (Years)	Expected Jobs	Indirect and Induced Jobs	Total Jobs	Estimated NC GDP Impact (millions)	Estimated Net State Revenue Impact (millions)
2010	Caterpillar Inc. (Camo)	11	392	1,125	1,517	\$758	\$13.1
2010	Celgard, LLC I	11	289	291	580	\$381	\$4.8
2010	Citco Fund Services (USA) Inc.	9	258	336	594	\$223	\$2.5
2010	Clearwater Paper Corporation	12	250	813	1,063	\$762	\$11.5
2010	Cree, Inc. II	10	244	922	1,166	\$762	\$22.7
2010	Hewitt Associates L.L.C. (d/b/a Aon Hewitt)	9	463	538	1,001	\$517	\$14.0
2010	Husqvarna Professional Products, Inc.	9	160	663	823	\$224	\$3.0
2010	Novartis Vaccines and Diagnostics, Inc. II	9	100	125	225	\$141	\$1.3
2010	Novo Nordisk Pharmaceutical Industries, Inc.	10	85	145	230	\$117	\$0.8
2010	Plastek Industries, Inc.	9	250	197	447	\$264	\$3.4
2010	Siemens Energy, Inc. (Smart Grid)	9	139	173	312	\$156	\$2.5
2010	Siemens Energy, Inc. II	12	825	2,784	3,609	\$2,149	\$32.3
2010	SPX Corporation	11	180	161	341	\$250	\$4.2
2010	TIMCO Aerosystems, LLC	9	275	421	696	\$211	\$3.2
2010	Total (Grant Term is average)	10	4,541	10,482	15,023	\$8,232	\$154.3
2011	American Roller Bearing Company of North Carolina	9	231	283	514	\$285	\$4.0
2011	AptarGroup, Inc.	9	150	118	268	\$138	\$1.9
2011	Capgemini Financial Services USA Inc.	5	550	547	1,097	\$222	\$0.9
2011	Celgard, LLC II	11	250	255	505	\$362	\$6.1
2011	Chiquita Brands International, Inc.	11	417	607	1,024	\$826	\$1.7
2011	CTL Packaging USA, Inc.	10	131	134	265	\$197	\$4.3
2011	Eaton Corporation	10	120	184	304	\$120	\$0.6
2011	ESA Management, LLC	12	170	267	437	\$419	\$8.5
2011	Infinisource, Inc.	8	162	90	252	\$121	\$2.1
2011	Linamar North Carolina, Inc. I	9	363	693	1,056	\$530	\$10.2
2011	LORD Corporation	8	117	184	301	\$119	\$1.8

Award Year	Company Name	Grant Term (Years)	Expected Jobs	Indirect and Induced Jobs	Total Jobs	Estimated NC GDP Impact (millions)	Estimated Net State Revenue Impact (millions)
2011	Pittsburgh Glass Works, LLC	10	260	286	546	\$296	\$5.5
2011	Red Hat, Inc. I	12	240	554	794	\$749	\$21.1
2011	Red Hat, Inc. II	12	300	694	994	\$761	\$19.7
2011	Semprius, Inc.	11	256	967	1,223	\$421	\$0.1
2011	Sequenom Center for Molecular Medicine, LLC	9	242	246	488	\$2,110	\$92.6
2011	TWC Administration LLC (III)	9	225	353	578	\$363	\$8.6
2011	Total (Grant Term is average)	10	4,184	6,462	10,646	\$8,039	\$189.7
2012	Ashley Furniture Industries, Inc.	10	550	444	994	\$522	\$3.6
2012	Caterpillar Inc. (Bee)	9	199	501	700	\$486	\$13.3
2012	Citrix Systems, Inc.	12	337	380	717	\$505	\$3.8
2012	Deere-Hitachi Construction Machinery Corporation	9	340	724	1,064	\$703	\$16.3
2012	Denver Global Products, Inc.	10	450	639	1,089	\$560	\$9.0
2012	Gildan Yarns, LLC I	10	170	138	308	\$166	\$1.5
2012	GKN Driveline North America, Inc. I	10	131	223	354	\$164	\$2.0
2012	Hamilton Sundstrand Corporation	12	325	501	826	\$1,579	\$38.3
2012	Herbalife International of America, Inc.	11	493	900	1,393	\$963	\$20.1
2012	Inmar, Inc.	10	212	161	373	\$236	\$1.5
2012	JELD-WEN, Inc.	9	142	219	361	\$229	\$2.8
2012	Klausner Lumber Two, LLC	11	350	725	1,075	\$557	\$2.3
2012	Leviton Manufacturing Co., Inc.	8	152	181	333	\$141	\$1.4
2012	Linamar North Carolina, Inc. II	9	250	439	689	\$333	\$4.2
2012	NetApp, Inc. III	10	460	518	978	\$581	\$1.8
2012	Ralph Lauren Corporation II	9	500	335	835	\$285	\$2.9
2012	Reed Elsevier Inc.	10	350	353	703	\$508	\$4.3
2012	S. & D. Coffee, Inc.	10	200	680	880	\$371	\$6.5
2012	Schletter Inc.	9	305	411	716	\$278	\$0.6

Award Year	Company Name	Grant Term (Years)	Expected Jobs	Indirect and Induced Jobs	Total Jobs	Estimated NC GDP Impact (millions)	Estimated Net State Revenue Impact (millions)
2012	Sheetz Distribution Services, LLC	12	254	170	424	\$273	\$2.4
2012	Sid Tool Co., Inc.	12	400	617	1,017	\$702	\$1.4
2012	Valley Fine Foods Company, Inc.	10	305	557	862	\$372	\$3.2
2012	XPO Logistics, Inc. I	10	201	191	392	\$222	\$2.1
2012	Total (Grant Term is average)	10	7,076	10,008	17,084	\$10,734	\$145.0
2013	AIG PC Global Services, Inc.	10	230	222	452	\$312	\$7.5
2013	AREVA INC.	9	130	121	251	\$268	\$7.2
2013	ASMO Greenville of North Carolina, Inc.	12	200	357	557	\$292	\$5.2
2013	Castle Branch, Inc.	8	420	135	555	\$181	\$3.5
2013	DB Global Technology, Inc. II	10	431	416	847	\$469	\$4.2
2013	Electrolux Home Products, Inc. III	12	810	1,120	1,930	\$1,513	\$14.2
2013	Evalueserve, Inc.	10	400	330	730	\$378	\$7.7
2013	General Electric Company (Aviation Division)	12	242	579	821	\$457	\$2.7
2013	Gildan Yarns, LLC II	12	501	376	877	\$756	\$28.5
2013	InVue Security Products Inc.	9	70	108	178	\$87	\$1.7
2013	Ipreo US LLC	9	250	229	479	\$324	\$4.7
2013	KSM Castings NC Inc.	12	189	199	388	\$231	\$2.5
2013	MetLife Group, Inc.	12	2,622	3,242	5,864	\$5,379	\$50.1
2013	Owens Corning Composite Materials, LLC	10	110	153	263	\$275	\$11.8
2013	Rack Room Shoes, Inc.	7	87	134	221	\$83	\$1.7
2013	RC Creations, LLC	12	120	242	362	\$244	\$9.4
2013	Sturm, Ruger & Company, Inc.	12	473	545	1,018	\$931	\$36.3
2013	Syngenta Crop Protection, LLC	12	150	201	351	\$342	\$9.3
2013	XPO Logistics, Inc. II	9	287	198	485	\$535	\$16.0
2013	Total (Grant Term is average)	10	7,722	8,909	16,631	\$13,057	\$224.2
2014	Advance Stores Company, Incorporated	12	600	828	1,428	\$1,310	\$9.8

Award Year	Company Name	Grant Term (Years)	Expected Jobs	Indirect and Induced Jobs	Total Jobs	Estimated NC GDP Impact (millions)	Estimated Net State Revenue Impact (millions)
2014	Argos Therapeutics, Inc.	12	236	812	1,048	\$2,654	\$96.4
2014	AvidXchange, Inc.	12	603	832	1,435	\$1,638	\$44.4
2014	Cisco Systems, Inc.	12	550	759	1,309	\$1,182	\$16.7
2014	Cognizant Technology Solutions U.S. Corporation	12	500	506	1,006	\$1,371	\$37.5
2014	Enviva Management Company, LLC	12	160	762	922	\$608	\$11.3
2014	GKN Driveline Newton, LLC	12	228	407	635	\$845	\$33.6
2014	GKN Driveline North America, Inc. II	12	105	210	315	\$229	\$3.8
2014	HCL America Inc. II	12	1,237	1,204	2,441	\$2,035	\$20.4
2014	Ideal Fastener Corporation	12	155	123	278	\$222	\$4.8
2014	Linamar Forgings, Inc.	12	125	239	364	\$217	\$4.0
2014	Patheon Manufacturing Services LLC	12	488	2,638	3,126	\$1,877	\$38.5
2014	RBUS, Inc.	12	580	258	838	\$546	\$8.8
2014	Richelieu Hosiery USA Inc.	12	205	119	324	\$221	\$2.2
2014	Sealed Air Corporation	12	1,262	1,741	3,003	\$3,168	\$38.4
2014	Spectra Group Inc.	12	250	243	493	\$445	\$9.4
2014	Total (Grant Term is average)	12	7,284	11,681	18,965	\$18,565	\$380.0

Attachment C. Certified JDIG Grantee Report Findings for Payments Made in CY 2014 (All Grantees)

Note: 2013 is the latest year company results have been certified. 2013 information is not included for several companies whose annual grantee reports have not been finalized. Most delays relate to changing names, corporate structures, or completing financial statements. Any of these could be eligible for payments based on CY 2013 performance. The companies are: AFI US LLC (f/k/a Ally US LLC and GMAC), ASMO Greenville of North Carolina, Inc., Caterpillar Inc. (Camo), Citco Fund Services (USA) Inc. (2011,2012,2013), Evalueserve, Inc., Merck Sharp & Dohme Corp., NetApp, Inc. I, NetApp, Inc. II, NetApp, Inc. III, Novo Nordisk Pharmaceutical Industries, Inc., Premier Healthcare Solutions, Inc., Ralph Lauren Corporation I, Ralph Lauren Corporation II, and Target Corporation.

Payments are currently in process for four companies whose 2013 grantee report has been finalized; these companies are not included in the list below. The companies are: Cellco Partnership d/b/a Verizon Wireless, Valley Fine Foods Company, Inc., ESA Management, LLC, and AREVA INC.

Other companies who had not finalized reports in 2013 but who terminated in 2014 are Allscripts Healthcare, LLC, Brunswick Corporation (Hatteras Yachts Division), Magna Composites LLC, and Superior Essex Energy LLC.

Some companies were paid based on CY 2012 performance in 2014 due to the types of delays noted above as well as delayed appropriations to use for making grant payments. They are included here.

Term Year	Company Name	Total Certified Jobs	Total Certified Jobs Retained	Reported Average Wage	Reported Investment	Annual Disbursement to Company	Annual Disbursement to Utility Account	Eligible Withholdings
2013	ABB Inc.	156	301	\$88,806	\$96,906,567	\$240,750	\$80,250	\$970,838
2013	Albaad USA, Inc.	181	0	\$32,775	\$30,548,324	\$175,000	\$0	\$303,805
2013	Altec Industries, Inc.	317	493	\$45,220	\$19,936,317	\$220,000	\$0	\$841,904
2013	American Institute of Certified Public Accountants	401	115	\$57,627	\$10,100,000	\$604,000	\$201,000	\$1,199,897
2012	American Roller Bearing Company of North Carolina	57	373	\$35,406	\$0	\$59,520	\$0	\$91,569

Term Year	Company Name	Total Certified Jobs	Total Certified Jobs Retained	Reported Average Wage	Reported Investment	Annual Disbursement to Company	Annual Disbursement to Utility Account	Eligible Withholdings
2013	American Roller Bearing Company of North Carolina	44	344	\$46,027	\$0	\$0	\$0	\$128,311
2013	AptarGroup, Inc.	83	0	\$57,850	\$0	\$65,450	\$11,550	\$243,674
2013	ASCO Power Technologies, L.P.	178	211	\$36,858	\$11,575,860	\$0	\$0	\$323,901
2013	Ashley Furniture Industries, Inc.	264	10	\$31,114	\$0	\$138,977	\$24,525	\$276,004
2013	BAE Systems Shared Services Inc.	169	0	\$67,678	\$0	\$225,750	\$75,250	\$712,754
2013	Bayer CropScience LP	169	516	\$97,464	\$21,926,082	\$294,000	\$98,000	\$1,005,467
2013	Capgemini Financial Services USA Inc.	211	5	\$79,643	\$0	\$0	\$0	\$846,665
2013	Castle Branch, Inc.	40	180	\$26,752	\$0	\$8,660	\$2,886	\$27,236
2012	Caterpillar Inc. (Bee)	90	1,251	\$47,888	\$0	\$57,345	\$19,115	\$128,854
2013	Caterpillar Inc. (Bee)	86	1,279	\$49,756	\$0	\$88,528	\$29,509	\$237,853
2013	Caterpillar Inc. (Butterfly)	340	1,022	\$50,917	\$27,819,121	\$305,150	\$53,850	\$888,473
2013	Celgard, LLC I	251	390	\$57,783	\$87,749,699	\$421,022	\$140,340	\$865,000
2013	Celgard, LLC II	0	643	\$0	\$1,489,245	\$0	\$0	\$0
2013	Citrix Systems, Inc.	223	153	\$70,358	\$6,758,591	\$295,500	\$98,500	\$588,962
2013	Clearwater Paper Corporation	232	2	\$52,774	\$267,382,432	\$291,000	\$0	\$647,458
2013	Continental Automotive Systems, Inc.	316	288	\$43,580	\$32,043,237	\$237,000	\$79,000	\$743,697
2013	Credit Suisse Securities (USA) LLC (I)	400	709	\$81,638	\$179,656,000	\$979,600	\$326,533	\$2,032,016

Term Year	Company Name	Total Certified Jobs	Total Certified Jobs Retained	Reported Average Wage	Reported Investment	Annual Disbursement to Company	Annual Disbursement to Utility Account	Eligible Withholdings
2013	Credit Suisse Securities (USA) LLC (II)	709	400	\$69,382	\$69,808,731	\$1,290,000	\$430,000	\$3,105,919
2013	Cree, Inc. I	512	1,809	\$135,444	\$332,000,259	\$586,170	\$195,390	\$4,536,524
2013	Cree, Inc. II	598	1,723	\$69,341	\$208,424,991	\$232,500	\$77,500	\$2,017,311
2013	CTL Packaging USA, Inc.	30	1	\$56,485	\$0	\$0	\$0	\$79,584
2013	DB Global Technology, Inc. I	316	62	\$117,362	\$7,121,593	\$881,250	\$293,750	\$2,134,541
2013	Deere-Hitachi Construction Machinery Corporation	0	733	\$0	\$0	\$0	\$0	\$0
2013	Denver Global Products, Inc.	64	33	\$52,972	\$0	\$0	\$0	\$58,833
2013	Eaton Corporation	100	201	\$38,139	\$27,406,826	\$77,602	\$13,694	\$152,160
2013	Electrolux Home Products, Inc. I	745	22	\$118,458	\$13,767,567	\$2,052,000	\$684,000	\$5,160,629
2013	EMC Corporation	394	971	\$89,262	\$289,341,232	\$717,750	\$239,250	\$2,183,387
2013	Fidelity Global Brokerage Group, Inc.	2,073	1,007	\$105,032	\$74,191,163	\$4,783,000	\$1,594,000	\$11,669,326
2013	Gildan Yarns, LLC I	69	446	\$39,350	\$0	\$0	\$0	\$57,297
2013	GKN Driveline North America, Inc. I	59	1,046	\$45,455	\$0	\$45,221	\$7,980	\$88,668
2013	Hamilton Sundstrand Corporation	273	0	\$209,982	\$0	\$1,048,500	\$349,500	\$4,292,455
2013	HCL America Inc.	675	140	\$62,813	\$3,104,222	\$654,000	\$218,000	\$2,317,508
2013	Hewitt Associates L.L.C. (d/b/a Aon Hewitt)	483	534	\$50,513	\$0	\$478,500	\$159,500	\$1,351,762

Term Year	Company Name	Total Certified Jobs	Total Certified Jobs Retained	Reported Average Wage	Reported Investment	Annual Disbursement to Company	Annual Disbursement to Utility Account	Eligible Withholdings
2013	Honda Aero, Inc.	64	31	\$107,502	\$26,835,257	\$167,000	\$29,000	\$361,742
2013	Honda Aircraft Company, LLC	301	290	\$104,583	\$114,303,338	\$660,000	\$220,000	\$1,948,468
2013	Hospira, Inc.	192	2,690	\$67,440	\$17,075,434	\$162,000	\$54,000	\$814,904
2013	Husqvarna Professional Products, Inc.	169	171	\$102,190	\$7,681,155	\$294,750	\$98,250	\$1,090,456
2012	Infinisource, Inc.	26	0	\$84,066	\$0	\$38,250	\$12,750	\$124,621
2013	Infinisource, Inc.	47	0	\$80,567	\$0	\$69,611	\$23,203	\$197,197
2013	Inmar, Inc.	78	723	\$96,699	\$0	\$0	\$0	\$463,883
2013	Innovative Emergency Management, Inc.	49	7	\$74,518	\$0	\$0	\$0	\$220,666
2013	InVue Security Products Inc.	15	88	\$109,784	\$0	\$16,461	\$5,487	\$62,708
2013	JELD-WEN, Inc.	88	0	\$147,449	\$0	\$167,251	\$55,750	\$521,523
2013	Klausner Lumber Two, LLC	0	0	\$0	\$0	\$0	\$0	\$0
2013	Leviton Manufacturing Co., Inc.	129	531	\$36,337	\$0	\$104,034	\$0	\$189,153
2012	Linamar North Carolina, Inc. I	137	0	\$50,014	\$0	\$83,250	\$27,750	\$292,474
2013	Linamar North Carolina, Inc. I	173	0	\$47,515	\$0	\$159,750	\$53,250	\$460,800
2013	Loparex LLC	101	92	\$81,563	\$12,014,582	\$0	\$0	\$476,373
2013	LORD Corporation	52	329	\$166,516	\$0	\$96,750	\$32,250	\$452,303
2012	Mitsubishi Nuclear Energy Systems, Inc.	88	0	\$176,403	\$0	\$0	\$0	\$1,026,048

Term Year	Company Name	Total Certified Jobs	Total Certified Jobs Retained	Reported Average Wage	Reported Investment	Annual Disbursement to Company	Annual Disbursement to Utility Account	Eligible Withholdings
2013	MOM Brands Company (f/k/a Malt-O-Meal)	249	15	\$51,268	\$130,927,523	\$124,500	\$41,500	\$671,396
2013	Novartis Vaccines and Diagnostics, Inc. I	359	182	\$84,843	\$581,125,642	\$571,000	\$190,000	\$1,792,522
2013	Novartis Vaccines and Diagnostics, Inc. II	104	437	\$136,436	\$34,032,647	\$310,500	\$103,500	\$868,756
2013	Pactiv LLC (fka Prairie Packaging, Inc.)	304	19	\$37,461	\$56,343,505	\$176,000	\$58,666	\$571,103
2013	Pharmaceutical Research Associates, Inc.	496	68	\$92,641	\$2,638,401	\$980,000	\$327,000	\$2,855,578
2013	Pittsburgh Glass Works, LLC	66	19	\$46,487	\$0	\$0	\$0	\$109,916
2013	Plastek Industries, Inc.	233	106	\$29,550	\$22,783,678	\$228,581	\$0	\$351,972
2013	Quintiles Transnational Corp.	1,000	1,192	\$105,368	\$55,779,067	\$2,206,000	\$735,000	\$6,665,724
2013	Rack Room Shoes, Inc.	54	161	\$74,597	\$0	\$46,838	\$15,613	\$156,128
2013	Red Hat, Inc. I	347	696	\$113,637	\$59,082,271	\$481,500	\$160,500	\$2,363,127
2013	Reed Elsevier Inc.	0	296	\$0	\$0	\$0	\$0	\$0
2013	Schletter Inc.	112	0	\$31,879	\$0	\$75,496	\$0	\$131,196
2012	Semprius, Inc.	26	36	\$60,784	\$0	\$0	\$0	\$58,354
2013	Sequenom Center for Molecular Medicine, LLC	56	0	\$55,354	\$0	\$54,457	\$18,152	\$148,320
2012	Siemens Energy, Inc. (Smart Grid)	105	260	\$136,450	\$0	\$192,750	\$64,250	\$753,795
2013	Siemens Energy, Inc. (Smart Grid)	99	260	\$127,013	\$0	\$264,653	\$88,218	\$781,952

Term Year	Company Name	Total Certified Jobs	Total Certified Jobs Retained	Reported Average Wage	Reported Investment	Annual Disbursement to Company	Annual Disbursement to Utility Account	Eligible Withholdings
2013	Siemens Energy, Inc. I	218	1,254	\$86,888	\$45,307,807	\$392,250	\$130,750	\$1,114,819
2013	Siemens Energy, Inc. II	471	1,001	\$99,863	\$189,470,428	\$1,166,250	\$388,750	\$2,738,745
2013	Spirit AeroSystems North Carolina, Inc.	421	0	\$58,782	\$325,834,935	\$0	\$0	\$1,438,056
2013	SPX Corporation	89	252	\$137,535	\$81,172,507	\$279,157	\$93,052	\$696,315
2012	Sypris Technologies, Inc.	19	217	\$63,231	\$16,029,594	\$0	\$0	\$63,249
2013	TIMCO Aerosystems, LLC	175	4	\$54,868	\$0	\$174,250	\$30,750	\$526,415
2012	TWC Administration LLC (I)	328	1,028	\$199,640	\$31,300,000	\$460,000	\$153,333	\$4,283,731
2013	TWC Administration LLC (I)	328	1,097	\$155,542	\$31,300,000	\$460,000	\$153,333	\$3,635,291
2012	TWC Administration LLC (II)	348	1,008	\$88,104	\$5,566,911	\$380,000	\$127,000	\$1,988,915
2013	TWC Administration LLC (II)	348	1,077	\$99,891	\$5,566,911	\$380,000	\$127,000	\$2,220,712
2012	TWC Administration LLC (III)	147	1,209	\$78,032	\$125,556,987	\$117,750	\$39,250	\$298,130
2013	TWC Administration LLC (III)	193	1,232	\$73,121	\$125,556,987	\$270,000	\$90,000	\$802,279
2013	XPO Logistics, Inc. I	193	129	\$51,057	\$0	\$229,500	\$76,500	\$575,897
2011	Zenta Mortgage Services, LLC	446	263	\$50,438	\$0	\$436,291	\$145,430	\$980,175
2012	Zenta Mortgage Services, LLC	561	263	\$45,661	\$0	\$582,158	\$194,053	\$1,410,678
2013	Zenta Mortgage Services, LLC	414	263	\$54,052	\$0	\$0	\$0	\$1,469,896
Total		21,326	36,409	\$78,693	\$3,922,343,626	\$30,612,733	\$9,666,162	\$103,536,703

Note: Some companies showing zero dollars of investment may not have been required to submit investment totals at the time of this report. Investment is only required to be reported to the Department of Commerce one time, and is typically done after the company has completed making initial investments in a project. Often this requirement comes at the end of a company's base period/job creation period. Some companies are not required to submit investment figures if projected investment is low. Retention shown as zero may represent a company that was new to North Carolina and did not have current operations at the time the grant was awarded. Note also that the grant awarded to HVM L.L.C. changed its reporting name to ESA Management, LLC.

Attachment D. Annual Disbursements for Grants Awarded in CY 2003-2013 (through December 31, 2014)

Note that historical data are reviewed annually and may contain updated values when compared to previous JDIG annual reports.

Term Year	Company Name	Amount to Company	Amount to Utility Account	Total Disbursement
2003	General Dynamics Armament and Technical Products, Inc.	\$10,572	\$3,524	\$14,096
2003	Qimonda North America Corp.	\$109,470	\$36,490	\$145,960
2003	Total	\$120,042	\$40,014	\$160,056
2004	Cellco Partnership d/b/a Verizon Wireless	\$160,000	\$53,333	\$213,333
2004	Cree, Inc. I	\$29,592	\$9,864	\$39,456
2004	General Dynamics Armament and Technical Products, Inc.	\$450,000	\$150,000	\$600,000
2004	General Electric Company	\$229,518	\$76,506	\$306,024
2004	Goodrich Corporation	\$150,027	\$50,009	\$200,036
2004	Harris Stratex Networks Operating Corporation	\$68,462	\$22,821	\$91,283
2004	Qimonda North America Corp.	\$350,489	\$116,830	\$467,319
2004	R.H. Donnelley, Inc. (d/b/a Dex One Corp)	\$300,000	\$100,000	\$400,000
2004	TWC Administration LLC (I)	\$125,000	\$41,666	\$166,666
2004	Total	\$1,863,088	\$621,029	\$2,484,117
2005	Albaad USA, Inc.	\$53,781	\$0	\$53,781
2005	Cellco Partnership d/b/a Verizon Wireless	\$680,000	\$226,666	\$906,666
2005	Citicorp Credit Services, Inc.	\$227,827	\$75,942	\$303,769
2005	Cree, Inc. I	\$223,763	\$74,587	\$298,350
2005	General Dynamics Armament and Technical Products, Inc.	\$550,000	\$183,000	\$733,000
2005	General Electric Company	\$589,057	\$196,353	\$785,410
2005	General Electric Company II	\$23,572	\$7,857	\$31,429
2005	GETRAG Corporation	\$16,684	\$5,561	\$22,245
2005	Goodrich Corporation	\$213,616	\$71,205	\$284,821
2005	Harris Stratex Networks Operating Corporation	\$160,858	\$53,619	\$214,477

Term Year	Company Name	Amount to Company	Amount to Utility Account	Total Disbursement
2005	Hospira, Inc.	\$23,250	\$7,750	\$31,000
2005	NetApp, Inc. I	\$236,250	\$78,750	\$315,000
2005	Novo Nordisk Pharmaceutical Industries, Inc. I	\$36,750	\$12,250	\$49,000
2005	Qimonda North America Corp.	\$489,326	\$163,108	\$652,434
2005	R.H. Donnelley, Inc. (d/b/a Dex One Corp)	\$375,000	\$125,000	\$500,000
2005	TWC Administration LLC (I)	\$360,000	\$120,000	\$480,000
2005	Unilin Flooring NC, LLC	\$53,000	\$17,666	\$70,666
2005	ZF Lemforder Corporation	\$3,685	\$1,229	\$4,914
2005	Total	\$4,316,419	\$1,420,543	\$5,736,962
2006	Albaad USA, Inc.	\$36,149	\$0	\$36,149
2006	Altec Industries, Inc.	\$48,000	\$0	\$48,000
2006	American Institute of Certified Public Accountants	\$184,781	\$61,593	\$246,374
2006	Cellco Partnership d/b/a Verizon Wireless	\$800,000	\$266,666	\$1,066,666
2006	Citicorp Credit Services, Inc.	\$343,158	\$114,386	\$457,544
2006	Credit Suisse Securities (USA) LLC (I)	\$489,800	\$163,266	\$653,066
2006	Cree, Inc. I	\$340,616	\$113,539	\$454,155
2006	Dell Products LP	\$567,000	\$189,000	\$756,000
2006	General Dynamics Armament and Technical Products, Inc.	\$620,000	\$207,000	\$827,000
2006	General Electric Company	\$710,000	\$236,666	\$946,666
2006	General Electric Company II	\$167,000	\$56,000	\$223,000
2006	GETRAG Corporation	\$49,350	\$16,450	\$65,800
2006	Goodrich Corporation	\$219,743	\$73,248	\$292,990
2006	Harris Stratex Networks Operating Corporation	\$213,023	\$71,008	\$284,031
2006	Headway Corporate Resources, Inc.	\$50,175	\$13,375	\$63,550
2006	Hospira, Inc.	\$56,500	\$18,834	\$75,334
2006	Maersk Inc.	\$117,447	\$39,149	\$156,596
2006	Maverick Boat Company, Inc.	\$48,204	\$0	\$48,204

Term Year	Company Name	Amount to Company	Amount to Utility Account	Total Disbursement
2006	NetApp, Inc. I	\$427,500	\$142,500	\$570,000
2006	Novo Nordisk Pharmaceutical Industries, Inc. I	\$93,000	\$31,000	\$124,000
2006	Pactiv LLC (fka Prairie Packaging, Inc.)	\$50,000	\$16,666	\$66,666
2006	PCB Piezotronics of North Carolina, Inc.	\$72,000	\$0	\$72,000
2006	PGT Industries, Inc.	\$35,689	\$0	\$35,689
2006	R.H. Donnelley, Inc. (d/b/a Dex One Corp)	\$450,000	\$150,000	\$600,000
2006	RF Micro Devices, Inc.	\$108,143	\$36,047	\$144,190
2006	Stiefel Research Institute, Inc.	\$47,000	\$15,000	\$62,000
2006	Sysco Food Services of Raleigh, LLC	\$141,463	\$47,155	\$188,618
2006	TWC Administration LLC (I)	\$414,000	\$138,000	\$552,000
2006	Unilin Flooring NC, LLC	\$97,000	\$32,333	\$129,333
2006	ZF Lemforder Corporation	\$91,149	\$30,383	\$121,532
2006	Total	\$7,087,890	\$2,279,264	\$9,367,153
2007	AAR Manufacturing, Inc.	\$110,000	\$0	\$110,000
2007	Albaad USA, Inc.	\$0	\$0	\$0
2007	Altec Industries, Inc.	\$77,000	\$0	\$77,000
2007	American Institute of Certified Public Accountants	\$604,000	\$201,000	\$805,000
2007	Brunswick Corporation	\$83,524	\$27,841	\$111,365
2007	Carolina Classifieds.Com LLC	\$0	\$0	\$0
2007	Cellco Partnership d/b/a Verizon Wireless	\$800,000	\$266,666	\$1,066,666
2007	Chris-Craft Corporation	\$54,212	\$0	\$54,212
2007	Citicorp Credit Services, Inc.	\$400,630	\$133,543	\$534,173
2007	Credit Suisse Securities (USA) LLC (I)	\$855,000	\$285,000	\$1,140,000
2007	Cree, Inc. I	\$439,628	\$146,542	\$586,170
2007	Dell Products LP	\$945,000	\$315,000	\$1,260,000
2007	Fidelity Global Brokerage Group, Inc.	\$2,527,057	\$842,352	\$3,369,409
2007	Force Protection Industries, Inc.	\$0	\$0	\$0

Term Year	Company Name	Amount to Company	Amount to Utility Account	Total Disbursement
2007	General Dynamics Armament and Technical Products, Inc.	\$685,755	\$228,585	\$914,340
2007	General Electric Company	\$650,000	\$219,999	\$869,999
2007	General Electric Company II	\$221,120	\$77,040	\$298,160
2007	GETRAG Corporation	\$153,813	\$51,271	\$205,084
2007	Goodrich Corporation	\$243,842	\$81,281	\$325,123
2007	Headway Corporate Resources, Inc.	\$0	\$0	\$0
2007	Hospira, Inc.	\$0	\$0	\$0
2007	Indian Motorcycle Company	\$62,870	\$0	\$62,870
2007	ITG Automotive Safety Textiles, LLC	\$13,890	\$0	\$13,890
2007	Maersk Inc.	\$280,000	\$93,000	\$373,000
2007	Maverick Boat Company, Inc.	\$82,512	\$0	\$82,512
2007	Merck Sharp & Dohme Corp.	\$140,999	\$47,000	\$187,999
2007	NetApp, Inc. I	\$648,750	\$216,250	\$865,000
2007	Newell Rubbermaid Inc.	\$299,908	\$99,969	\$399,877
2007	Novo Nordisk Pharmaceutical Industries, Inc. I	\$0	\$0	\$0
2007	Pactiv LLC (fka Prairie Packaging, Inc.)	\$86,999	\$29,000	\$115,999
2007	PCB Piezotronics of North Carolina, Inc.	\$97,621	\$0	\$97,621
2007	PGT Industries, Inc.	\$0	\$0	\$0
2007	R.H. Donnelley, Inc. (d/b/a Dex One Corp)	\$450,000	\$150,000	\$600,000
2007	RF Micro Devices, Inc.	\$319,000	\$107,000	\$426,000
2007	Stiefel Research Institute, Inc.	\$248,000	\$82,000	\$330,000
2007	Sysco Food Services of Raleigh, LLC	\$339,750	\$113,250	\$453,000
2007	TWC Administration LLC (I)	\$460,000	\$153,333	\$613,333
2007	Unilin Flooring NC, LLC	\$149,000	\$49,666	\$198,666
2007	Volvo Construction Equipment, NA	\$69,247	\$23,082	\$92,329
2007	ZF Lemforder Corporation	\$120,590	\$40,197	\$160,787
2007	Total	\$12,719,717	\$4,079,867	\$16,799,584

Term Year	Company Name	Amount to Company	Amount to Utility Account	Total Disbursement
2008	AAR Manufacturing, Inc.	\$200,000	\$0	\$200,000
2008	Albaad USA, Inc.	\$0	\$0	\$0
2008	Altec Industries, Inc.	\$126,000	\$0	\$126,000
2008	American Institute of Certified Public Accountants	\$604,000	\$201,000	\$805,000
2008	Arneg LLC	\$0	\$0	\$0
2008	Carolina Classifieds.Com LLC	\$0	\$0	\$0
2008	Cellco Partnership d/b/a Verizon Wireless	\$800,000	\$266,666	\$1,066,666
2008	Citicorp Credit Services, Inc.	\$322,876	\$107,625	\$430,501
2008	Credit Suisse Securities (USA) LLC (I)	\$855,000	\$285,000	\$1,140,000
2008	Credit Suisse Securities (USA) LLC (II)	\$798,797	\$266,265	\$1,065,062
2008	Cree, Inc. I	\$538,639	\$179,546	\$718,185
2008	Dell Products LP	\$0	\$357,126	\$357,126
2008	Fidelity Global Brokerage Group, Inc.	\$3,559,403	\$1,186,467	\$4,745,870
2008	GE-Hitachi Nuclear Energy Americas LLC	\$199,993	\$66,664	\$266,657
2008	General Electric Company	\$650,000	\$216,666	\$866,666
2008	GETRAG Corporation	\$177,826	\$59,275	\$237,101
2008	Goodrich Corporation	\$241,314	\$80,438	\$321,752
2008	Headway Corporate Resources, Inc.	\$0	\$0	\$0
2008	Honda Aero, Inc.	\$63,000	\$11,000	\$74,000
2008	Honda Aircraft Company, LLC	\$77,000	\$25,000	\$102,000
2008	Hospira, Inc.	\$162,000	\$54,000	\$216,000
2008	IBM Lender Business Process Services, Inc.	\$0	\$0	\$0
2008	INC Research, Inc.	\$0	\$0	\$0
2008	Indian Motorcycle Company	\$0	\$0	\$0
2008	ITG Automotive Safety Textiles, LLC	\$0	\$0	\$0
2008	Maersk Inc.	\$308,000	\$103,000	\$411,000
2008	Merck Sharp & Dohme Corp.	\$185,000	\$61,666	\$246,666

Term Year	Company Name	Amount to Company	Amount to Utility Account	Total Disbursement
2008	NetApp, Inc. I	\$881,250	\$293,750	\$1,175,000
2008	NetApp, Inc. II	\$572,364	\$190,788	\$763,152
2008	Newell Rubbermaid Inc.	\$522,000	\$174,000	\$696,000
2008	Novartis Vaccines and Diagnostics, Inc. I	\$192,000	\$64,000	\$256,000
2008	Novo Nordisk Pharmaceutical Industries, Inc. I	\$0	\$0	\$0
2008	Pactiv LLC (fka Prairie Packaging, Inc.)	\$116,000	\$38,666	\$154,666
2008	PCB Piezotronics of North Carolina, Inc.	\$93,436	\$0	\$93,436
2008	Pharmaceutical Research Associates, Inc.	\$0	\$0	\$0
2008	Quintiles Transnational Corp.	\$299,000	\$100,000	\$399,000
2008	R.H. Donnelley, Inc. (d/b/a Dex One Corp)	\$450,000	\$150,000	\$600,000
2008	Ralph Lauren Corporation I	\$140,000	\$46,000	\$186,000
2008	RF Micro Devices, Inc.	\$0	\$0	\$0
2008	RF MICRO DEVICES, INC. II	\$0	\$0	\$0
2008	Stiefel Research Institute, Inc.	\$251,550	\$83,850	\$335,400
2008	Stone & Webster Services, LLC	\$208,500	\$69,500	\$278,000
2008	Sysco Food Services of Raleigh, LLC	\$363,156	\$121,052	\$484,208
2008	Tessera NA Inc	\$23,832	\$7,944	\$31,776
2008	TransTech Pharma, Inc.	\$41,796	\$13,932	\$55,728
2008	Turbomeca Manufacturing, Inc.	\$77,589	\$25,863	\$103,452
2008	TWC Administration LLC (I)	\$460,000	\$153,333	\$613,333
2008	Unilin Flooring NC, LLC	\$174,720	\$58,240	\$232,960
2008	Total	\$14,736,041	\$5,118,322	\$19,854,363
2009	AAR Manufacturing, Inc.	\$293,455	\$0	\$293,455
2009	AFI US LLC (f/k/a Ally US LLC and GMAC)	\$338,250	\$112,750	\$451,000
2009	Albaad USA, Inc.	\$109,673	\$0	\$109,673
2009	Altec Industries, Inc.	\$148,192	\$0	\$148,192
2009	American Institute of Certified Public Accountants	\$604,000	\$201,000	\$805,000

Term Year	Company Name	Amount to Company	Amount to Utility Account	Total Disbursement
2009	Arneg LLC	\$0	\$0	\$0
2009	ASCO Power Technologies, L.P.	\$13,061	\$2,305	\$15,366
2009	Bayer CropScience LP	\$0	\$0	\$0
2009	Becton Dickinson and Company	\$239,169	\$65,770	\$304,939
2009	Carolina Classifieds.Com LLC	\$0	\$0	\$0
2009	Cellco Partnership d/b/a Verizon Wireless	\$800,000	\$266,666	\$1,066,666
2009	Citicorp Credit Services, Inc.	\$0	\$0	\$0
2009	Credit Suisse Securities (USA) LLC (I)	\$867,209	\$289,070	\$1,156,279
2009	Credit Suisse Securities (USA) LLC (II)	\$790,074	\$263,358	\$1,053,432
2009	Cree, Inc. I	\$586,170	\$195,390	\$781,560
2009	DRS Technical Services, Inc.	\$0	\$0	\$0
2009	Fidelity Global Brokerage Group, Inc.	\$2,575,851	\$858,617	\$3,434,468
2009	GE-Hitachi Nuclear Energy Americas LLC	\$0	\$0	\$0
2009	General Electric Company	\$650,000	\$216,666	\$866,666
2009	GETRAG Corporation	\$0	\$0	\$0
2009	Goodrich Corporation	\$272,426	\$90,809	\$363,235
2009	HCL America Inc.	\$0	\$0	\$0
2009	Headway Corporate Resources, Inc.	\$0	\$0	\$0
2009	Honda Aero, Inc.	\$78,578	\$13,867	\$92,445
2009	Honda Aircraft Company, LLC	\$355,000	\$118,000	\$473,000
2009	Hospira, Inc.	\$141,426	\$47,142	\$188,568
2009	IBM Lender Business Process Services, Inc.	\$0	\$0	\$0
2009	INC Research, Inc.	\$0	\$0	\$0
2009	LS Tractor USA, LLC	\$14,511	\$2,561	\$17,072
2009	Mack Trucks, Inc.	\$0	\$0	\$0
2009	Maersk Inc.	\$186,539	\$62,180	\$248,719
2009	Merck Sharp & Dohme Corp.	\$381,000	\$126,999	\$507,999

Term Year	Company Name	Amount to Company	Amount to Utility Account	Total Disbursement
2009	MOM Brands Company (f/k/a Malt-O-Meal)	\$42,000	\$14,000	\$56,000
2009	NetApp, Inc. I	\$1,113,750	\$371,250	\$1,485,000
2009	NetApp, Inc. II	\$0	\$0	\$0
2009	Newell Rubbermaid Inc.	\$0	\$0	\$0
2009	Novartis Vaccines and Diagnostics, Inc. I	\$362,000	\$121,000	\$483,000
2009	Novo Nordisk Pharmaceutical Industries, Inc. I	\$0	\$0	\$0
2009	Pactiv LLC (fka Prairie Packaging, Inc.)	\$144,000	\$47,999	\$191,999
2009	PCB Piezotronics of North Carolina, Inc.	\$0	\$0	\$0
2009	Pharmaceutical Research Associates, Inc.	\$0	\$0	\$0
2009	Quintiles Transnational Corp.	\$671,000	\$224,000	\$895,000
2009	R.H. Donnelley, Inc. (d/b/a Dex One Corp)	\$450,000	\$150,000	\$600,000
2009	Ralph Lauren Corporation I	\$154,000	\$51,000	\$205,000
2009	Siemens Energy, Inc. I	\$0	\$0	\$0
2009	Siemens Medical Solutions USA, Inc.	\$0	\$0	\$0
2009	Stiefel Research Institute, Inc.	\$312,254	\$104,085	\$416,339
2009	Stone & Webster Services, LLC	\$511,906	\$170,636	\$682,542
2009	Sutter Street Manufacturing, Inc.	\$0	\$0	\$0
2009	Sysco Food Services of Raleigh, LLC	\$0	\$0	\$0
2009	Target Corporation	\$397,000	\$0	\$397,000
2009	Tessera NA Inc	\$0	\$0	\$0
2009	Toshiba America Nuclear Energy Corporation	\$0	\$0	\$0
2009	TransTech Pharma, Inc.	\$0	\$0	\$0
2009	Turbomeca Manufacturing, Inc.	\$0	\$0	\$0
2009	TWC Administration LLC (I)	\$460,000	\$153,333	\$613,333
2009	TWC Administration LLC (II)	\$156,392	\$52,130	\$208,522
2009	Unilin Flooring NC, LLC	\$0	\$0	\$0
2009	Total	\$14,218,886	\$4,392,583	\$18,611,469

Term Year	Company Name	Amount to Company	Amount to Utility Account	Total Disbursement
2010	AAR Manufacturing, Inc.	\$0	\$0	\$0
2010	AFI US LLC (f/k/a Ally US LLC and GMAC)	\$519,000	\$173,000	\$692,000
2010	Albaad USA, Inc.	\$143,223	\$0	\$143,223
2010	Altec Industries, Inc.	\$196,152	\$0	\$196,152
2010	American Institute of Certified Public Accountants	\$604,000	\$201,000	\$805,000
2010	Arneg LLC	\$0	\$0	\$0
2010	ASCO Power Technologies, L.P.	\$50,784	\$8,962	\$59,746
2010	Bayer CropScience LP	\$0	\$0	\$0
2010	Becton Dickinson and Company	\$316,439	\$54,485	\$370,924
2010	Brunswick Corporation (Hatteras Yachts Division)	\$10,193	\$1,799	\$11,992
2010	Celgard, LLC I	\$55,676	\$18,559	\$74,235
2010	Cellco Partnership d/b/a Verizon Wireless	\$800,000	\$266,666	\$1,066,666
2010	Credit Suisse Securities (USA) LLC (I)	\$900,000	\$300,000	\$1,200,000
2010	Credit Suisse Securities (USA) LLC (II)	\$1,255,166	\$418,389	\$1,673,554
2010	Cree, Inc. I	\$586,170	\$195,390	\$781,560
2010	DB Global Technology, Inc. I	\$173,444	\$57,815	\$231,259
2010	Fidelity Global Brokerage Group, Inc.	\$2,162,599	\$720,866	\$2,883,465
2010	GE-Hitachi Nuclear Energy Americas LLC	\$0	\$0	\$0
2010	General Electric Company	\$650,000	\$216,666	\$866,666
2010	GETRAG Corporation	\$0	\$0	\$0
2010	HCL America Inc.	\$0	\$0	\$0
2010	Hewitt Associates L.L.C. (d/b/a Aon Hewitt)	\$110,490	\$36,830	\$147,320
2010	Honda Aero, Inc.	\$0	\$0	\$0
2010	Honda Aircraft Company, LLC	\$459,000	\$153,000	\$612,000
2010	Hospira, Inc.	\$162,000	\$54,000	\$216,000
2010	Loparex LLC	\$107,026	\$31,477	\$138,503
2010	Mack Trucks, Inc.	\$0	\$0	\$0

Term Year	Company Name	Amount to Company	Amount to Utility Account	Total Disbursement
2010	Maersk Inc.	\$0	\$0	\$0
2010	Magna Composites LLC	\$34,819	\$6,145	\$40,964
2010	Merck Sharp & Dohme Corp.	\$381,000	\$126,999	\$507,999
2010	MOM Brands Company (f/k/a Malt-O-Meal)	\$85,500	\$28,500	\$114,000
2010	NetApp, Inc. I	\$1,113,750	\$371,250	\$1,485,000
2010	NetApp, Inc. II	\$0	\$0	\$0
2010	Newell Rubbermaid Inc.	\$0	\$0	\$0
2010	Novartis Vaccines and Diagnostics, Inc. I	\$419,000	\$140,000	\$559,000
2010	Pactiv LLC (fka Prairie Packaging, Inc.)	\$176,000	\$58,666	\$234,666
2010	PCB Piezotronics of North Carolina, Inc.	\$0	\$0	\$0
2010	Pharmaceutical Research Associates, Inc.	\$0	\$0	\$0
2010	Plastek Industries, Inc.	\$11,582	\$0	\$11,582
2010	Premier Healthcare Solutions, Inc.	\$0	\$0	\$0
2010	Quintiles Transnational Corp.	\$1,152,000	\$384,000	\$1,536,000
2010	R.H. Donnelley, Inc. (d/b/a Dex One Corp)	\$418,500	\$139,500	\$558,000
2010	Ralph Lauren Corporation I	\$160,000	\$54,000	\$214,000
2010	Seterus, Inc.n (fka IBM LBPS)	\$0	\$0	\$0
2010	Siemens Energy, Inc. I	\$0	\$0	\$0
2010	Siemens Medical Solutions USA, Inc.	\$0	\$0	\$0
2010	Spirit AeroSystems North Carolina, Inc.	\$199,887	\$0	\$199,887
2010	Stiefel Research Institute, Inc.	\$340,589	\$113,530	\$454,119
2010	Stone & Webster Services, LLC	\$0	\$0	\$0
2010	Sutter Street Manufacturing, Inc.	\$0	\$0	\$0
2010	Sypris Technologies, Inc.	\$0	\$0	\$0
2010	Target Corporation	\$413,000	\$0	\$413,000
2010	Toshiba America Nuclear Energy Corporation	\$0	\$0	\$0
2010	TransTech Pharma, Inc.	\$0	\$0	\$0

Term Year	Company Name	Amount to Company	Amount to Utility Account	Total Disbursement
2010	Turbomeca Manufacturing, Inc.	\$0	\$0	\$0
2010	TWC Administration LLC (I)	\$460,000	\$153,333	\$613,333
2010	TWC Administration LLC (II)	\$333,000	\$111,000	\$444,000
2010	Zenta Mortgage Services, LLC	\$297,000	\$99,000	\$396,000
2010	Total	\$15,256,989	\$4,694,827	\$19,951,815
2011	AAR Manufacturing, Inc.	\$447,000	\$0	\$447,000
2011	AFI US LLC (f/k/a Ally US LLC and GMAC)	\$519,000	\$173,000	\$692,000
2011	Albaad USA, Inc.	\$150,871	\$0	\$150,871
2011	Altec Industries, Inc.	\$0	\$0	\$0
2011	American Institute of Certified Public Accountants	\$604,000	\$201,000	\$805,000
2011	Arneg LLC	\$0	\$0	\$0
2011	ASCO Power Technologies, L.P.	\$0	\$0	\$0
2011	BAE Systems Shared Services Inc.	\$70,295	\$23,431	\$93,726
2011	Bayer CropScience LP	\$0	\$0	\$0
2011	Becton Dickinson and Company	\$0	\$0	\$0
2011	Brunswick Corporation (Hatteras Yachts Division)	\$148,750	\$26,250	\$175,000
2011	Capgemini Financial Services USA Inc.	\$74,444	\$24,814	\$99,258
2011	Caterpillar Inc. (Butterfly)	\$127,500	\$22,500	\$150,000
2011	Caterpillar Inc. (Camo)	\$48,750	\$16,250	\$65,000
2011	Celgard, LLC I	\$281,250	\$93,750	\$375,000
2011	Cellco Partnership d/b/a Verizon Wireless	\$800,000	\$266,666	\$1,066,666
2011	Clearwater Paper Corporation	\$139,000	\$0	\$139,000
2011	Continental Automotive Systems, Inc.	\$110,250	\$36,750	\$147,000
2011	Credit Suisse Securities (USA) LLC (I)	\$953,095	\$317,698	\$1,270,793
2011	Credit Suisse Securities (USA) LLC (II)	\$1,290,000	\$430,000	\$1,720,000
2011	Cree, Inc. I	\$586,170	\$195,390	\$781,560
2011	DB Global Technology, Inc. I	\$396,234	\$132,078	\$528,312

Term Year	Company Name	Amount to Company	Amount to Utility Account	Total Disbursement
2011	Electrolux Home Products, Inc. I	\$1,768,126	\$589,375	\$2,357,501
2011	EMC Corporation	\$364,500	\$121,500	\$486,000
2011	ESA Management, LLC	\$96,371	\$32,124	\$128,495
2011	Fidelity Global Brokerage Group, Inc.	\$0	\$0	\$0
2011	General Electric Company	\$650,000	\$216,666	\$866,666
2011	HCL America Inc.	\$0	\$0	\$0
2011	Hewitt Associates L.L.C. (d/b/a Aon Hewitt)	\$373,576	\$124,525	\$498,101
2011	Honda Aero, Inc.	\$0	\$0	\$0
2011	Honda Aircraft Company, LLC	\$513,000	\$171,000	\$684,000
2011	Hospira, Inc.	\$162,000	\$54,000	\$216,000
2011	Husqvarna Professional Products, Inc.	\$261,750	\$87,250	\$349,000
2011	Innovative Emergency Management, Inc.	\$99,552	\$33,184	\$132,736
2011	Loparex LLC	\$0	\$0	\$0
2011	Magna Composites LLC	\$151,300	\$26,700	\$178,000
2011	Merck Sharp & Dohme Corp.	\$381,000	\$126,999	\$507,999
2011	Mitsubishi Nuclear Energy Systems, Inc.	\$0	\$0	\$0
2011	MOM Brands Company (f/k/a Malt-O-Meal)	\$85,500	\$28,500	\$114,000
2011	NetApp, Inc. I	\$1,113,750	\$371,250	\$1,485,000
2011	NetApp, Inc. II	\$1,783,000	\$594,000	\$2,377,000
2011	Novartis Vaccines and Diagnostics, Inc. I	\$472,000	\$157,000	\$629,000
2011	Novartis Vaccines and Diagnostics, Inc. II	\$186,146	\$62,049	\$248,195
2011	Novo Nordisk Pharmaceutical Industries, Inc.	\$61,500	\$20,500	\$82,000
2011	Pactiv LLC (fka Prairie Packaging, Inc.)	\$176,000	\$58,666	\$234,666
2011	PCB Piezotronics of North Carolina, Inc.	\$0	\$0	\$0
2011	Pharmaceutical Research Associates, Inc.	\$795,112	\$265,037	\$1,060,149
2011	Plastek Industries, Inc.	\$199,788	\$0	\$199,788
2011	Premier Healthcare Solutions, Inc.	\$227,250	\$75,750	\$303,000

Term Year	Company Name	Amount to Company	Amount to Utility Account	Total Disbursement
2011	Quintiles Transnational Corp.	\$1,647,000	\$549,000	\$2,196,000
2011	Ralph Lauren Corporation I	\$160,000	\$54,000	\$214,000
2011	Red Hat, Inc. I	\$148,500	\$49,500	\$198,000
2011	Semprius, Inc.	\$0	\$0	\$0
2011	Siemens Energy, Inc. (Smart Grid)	\$108,000	\$36,000	\$144,000
2011	Siemens Energy, Inc. I	\$296,250	\$98,750	\$395,000
2011	Siemens Energy, Inc. II	\$270,750	\$90,250	\$361,000
2011	Spirit AeroSystems North Carolina, Inc.	\$554,000	\$0	\$554,000
2011	SPX Corporation	\$63,000	\$21,000	\$84,000
2011	Stone & Webster Services, LLC	\$0	\$0	\$0
2011	Sypris Technologies, Inc.	\$0	\$0	\$0
2011	Target Corporation	\$427,000	\$0	\$427,000
2011	TIMCO Aerosystems, LLC	\$88,400	\$15,600	\$104,000
2011	TransTech Pharma, Inc.	\$0	\$0	\$0
2011	Turbomeca Manufacturing, Inc.	\$0	\$0	\$0
2011	TWC Administration LLC (I)	\$460,000	\$153,333	\$613,333
2011	TWC Administration LLC (II)	\$380,000	\$127,000	\$507,000
2011	Zenta Mortgage Services, LLC	\$436,291	\$145,430	\$581,721
2011	Total	\$21,707,021	\$6,515,515	\$28,222,536
2012	AAR Manufacturing, Inc.	\$366,361	\$0	\$366,361
2012	ABB Inc.	\$223,500	\$74,500	\$298,000
2012	AFI US LLC (f/k/a Ally US LLC and GMAC)	\$519,000	\$173,000	\$692,000
2012	Albaad USA, Inc.	\$160,889	\$0	\$160,889
2012	Altec Industries, Inc.	\$220,000	\$0	\$220,000
2012	American Institute of Certified Public Accountants	\$604,000	\$201,000	\$805,000
2012	American Roller Bearing Company of North Carolina	\$59,520	\$0	\$59,520
2012	AptarGroup, Inc.	\$45,900	\$8,100	\$54,000

Term Year	Company Name	Amount to Company	Amount to Utility Account	Total Disbursement
2012	ASCO Power Technologies, L.P.	\$0	\$0	\$0
2012	Avaya, Inc.	\$0	\$0	\$0
2012	BAE Systems Shared Services Inc.	\$215,250	\$71,750	\$287,000
2012	Bayer CropScience LP	\$235,048	\$78,349	\$313,397
2012	Brunswick Corporation (Hatteras Yachts Division)	\$205,700	\$36,300	\$242,000
2012	Capgemini Financial Services USA Inc.	\$0	\$0	\$0
2012	Caterpillar Inc. (Bee)	\$57,345	\$19,115	\$76,460
2012	Caterpillar Inc. (Butterfly)	\$221,000	\$39,000	\$260,000
2012	Caterpillar Inc. (Camo)	\$258,000	\$86,000	\$344,000
2012	Celgard, LLC I	\$375,750	\$125,250	\$501,000
2012	Celgard, LLC II	\$0	\$0	\$0
2012	Cellco Partnership d/b/a Verizon Wireless	\$800,000	\$266,666	\$1,066,666
2012	Chiquita Brands International, Inc.	\$543,368	\$181,122	\$724,490
2012	Clearwater Paper Corporation	\$222,000	\$0	\$222,000
2012	Continental Automotive Systems, Inc.	\$192,750	\$64,250	\$257,000
2012	Credit Suisse Securities (USA) LLC (I)	\$933,707	\$311,235	\$1,244,942
2012	Credit Suisse Securities (USA) LLC (II)	\$1,290,000	\$430,000	\$1,720,000
2012	Cree, Inc. I	\$586,170	\$195,390	\$781,560
2012	Cree, Inc. II	\$144,000	\$48,000	\$192,000
2012	CTL Packaging USA, Inc.	\$0	\$0	\$0
2012	DB Global Technology, Inc. I	\$0	\$0	\$0
2012	Eaton Corporation	\$42,457	\$7,492	\$49,949
2012	Electrolux Home Products, Inc. I	\$1,949,156	\$649,718	\$2,598,874
2012	EMC Corporation	\$566,250	\$188,750	\$755,000
2012	ESA Management, LLC	\$377,651	\$125,883	\$503,534
2012	Fidelity Global Brokerage Group, Inc.	\$4,610,546	\$1,536,849	\$6,147,395
2012	General Electric Company	\$650,000	\$216,666	\$866,666

Term Year	Company Name	Amount to Company	Amount to Utility Account	Total Disbursement
2012	Hamilton Sundstrand Corporation	\$520,617	\$173,539	\$694,156
2012	HCL America Inc.	\$654,000	\$218,000	\$872,000
2012	Hewitt Associates L.L.C. (d/b/a Aon Hewitt)	\$478,500	\$159,500	\$638,000
2012	Honda Aero, Inc.	\$0	\$0	\$0
2012	Honda Aircraft Company, LLC	\$660,000	\$220,000	\$880,000
2012	Hospira, Inc.	\$162,000	\$54,000	\$216,000
2012	Husqvarna Professional Products, Inc.	\$294,750	\$98,250	\$393,000
2012	Infinisource, Inc.	\$38,250	\$12,750	\$51,000
2012	Inmar, Inc.	\$126,674	\$42,224	\$168,898
2012	Innovative Emergency Management, Inc.	\$0	\$0	\$0
2012	Linamar North Carolina, Inc. I	\$83,250	\$27,750	\$111,000
2012	Loparex LLC	\$0	\$0	\$0
2012	LORD Corporation	\$31,500	\$10,500	\$42,000
2012	Magna Composites LLC	\$0	\$0	\$0
2012	Merck Sharp & Dohme Corp.	\$381,000	\$126,999	\$507,999
2012	Mitsubishi Nuclear Energy Systems, Inc.	\$0	\$0	\$0
2012	MOM Brands Company (f/k/a Malt-O-Meal)	\$124,500	\$41,500	\$166,000
2012	NetApp, Inc. I	\$1,113,750	\$371,250	\$1,485,000
2012	NetApp, Inc. II	\$1,783,000	\$594,000	\$2,377,000
2012	Novartis Vaccines and Diagnostics, Inc. I	\$571,000	\$190,000	\$761,000
2012	Novartis Vaccines and Diagnostics, Inc. II	\$310,500	\$103,500	\$414,000
2012	Novo Nordisk Pharmaceutical Industries, Inc.	\$72,750	\$24,250	\$97,000
2012	Pactiv LLC (fka Prairie Packaging, Inc.)	\$176,000	\$58,666	\$234,666
2012	Pharmaceutical Research Associates, Inc.	\$980,000	\$327,000	\$1,307,000
2012	Pittsburgh Glass Works, LLC	\$0	\$0	\$0
2012	Plastek Industries, Inc.	\$225,148	\$0	\$225,148
2012	Premier Healthcare Solutions, Inc.	\$345,000	\$115,000	\$460,000

Term Year	Company Name	Amount to Company	Amount to Utility Account	Total Disbursement
2012	Quintiles Transnational Corp.	\$2,206,000	\$735,000	\$2,941,000
2012	Ralph Lauren Corporation I	\$160,000	\$54,000	\$214,000
2012	Red Hat, Inc. I	\$320,250	\$106,750	\$427,000
2012	Reed Elsevier Inc.	\$0	\$0	\$0
2012	Schletter Inc.	\$0	\$0	\$0
2012	Semprius, Inc.	\$0	\$0	\$0
2012	Sequenom Center for Molecular Medicine, LLC	\$0	\$0	\$0
2012	Siemens Energy, Inc. (Smart Grid)	\$192,750	\$64,250	\$257,000
2012	Siemens Energy, Inc. I	\$337,500	\$112,500	\$450,000
2012	Siemens Energy, Inc. II	\$814,500	\$271,500	\$1,086,000
2012	Spirit AeroSystems North Carolina, Inc.	\$691,183	\$0	\$691,183
2012	SPX Corporation	\$135,000	\$45,000	\$180,000
2012	Stone & Webster Services, LLC	\$0	\$0	\$0
2012	Superior Essex Energy LLC	\$0	\$0	\$0
2012	Sypris Technologies, Inc.	\$0	\$0	\$0
2012	Target Corporation	\$435,856	\$0	\$435,856
2012	TIMCO Aerosystems, LLC	\$141,100	\$24,900	\$166,000
2012	Turbomeca Manufacturing, Inc.	\$0	\$0	\$0
2012	TWC Administration LLC (I)	\$460,000	\$153,333	\$613,333
2012	TWC Administration LLC (II)	\$380,000	\$127,000	\$507,000
2012	TWC Administration LLC (III)	\$117,750	\$39,250	\$157,000
2012	Zenta Mortgage Services, LLC	\$582,158	\$194,053	\$776,211
2012	Total	\$32,781,554	\$10,030,599	\$42,812,153
2013	ABB Inc.	\$240,750	\$80,250	\$321,000
2013	Albaad USA, Inc.	\$175,000	\$0	\$175,000
2013	Altec Industries, Inc.	\$220,000	\$0	\$220,000
2013	American Institute of Certified Public Accountants	\$604,000	\$201,000	\$805,000

Term Year	Company Name	Amount to Company	Amount to Utility Account	Total Disbursement
2013	American Roller Bearing Company of North Carolina	\$0	\$0	\$0
2013	AptarGroup, Inc.	\$65,450	\$11,550	\$77,000
2013	ASCO Power Technologies, L.P.	\$0	\$0	\$0
2013	Ashley Furniture Industries, Inc.	\$138,977	\$24,525	\$163,502
2013	BAE Systems Shared Services Inc.	\$225,750	\$75,250	\$301,000
2013	Bayer CropScience LP	\$294,000	\$98,000	\$392,000
2013	Capgemini Financial Services USA Inc.	\$0	\$0	\$0
2013	Castle Branch, Inc.	\$8,660	\$2,886	\$11,546
2013	Caterpillar Inc. (Bee)	\$88,528	\$29,509	\$118,037
2013	Caterpillar Inc. (Butterfly)	\$305,150	\$53,850	\$359,000
2013	Celgard, LLC I	\$421,022	\$140,340	\$561,362
2013	Celgard, LLC II	\$0	\$0	\$0
2013	Citrix Systems, Inc.	\$295,500	\$98,500	\$394,000
2013	Clearwater Paper Corporation	\$291,000	\$0	\$291,000
2013	Continental Automotive Systems, Inc.	\$237,000	\$79,000	\$316,000
2013	Credit Suisse Securities (USA) LLC (I)	\$979,600	\$326,533	\$1,306,133
2013	Credit Suisse Securities (USA) LLC (II)	\$1,290,000	\$430,000	\$1,720,000
2013	Cree, Inc. I	\$586,170	\$195,390	\$781,560
2013	Cree, Inc. II	\$232,500	\$77,500	\$310,000
2013	CTL Packaging USA, Inc.	\$0	\$0	\$0
2013	DB Global Technology, Inc. I	\$881,250	\$293,750	\$1,175,000
2013	Deere-Hitachi Construction Machinery Corporation	\$0	\$0	\$0
2013	Denver Global Products, Inc.	\$0	\$0	\$0
2013	Eaton Corporation	\$77,602	\$13,694	\$91,296
2013	Electrolux Home Products, Inc. I	\$2,052,000	\$684,000	\$2,736,000
2013	EMC Corporation	\$717,750	\$239,250	\$957,000
2013	Fidelity Global Brokerage Group, Inc.	\$4,783,000	\$1,594,000	\$6,377,000

Term Year	Company Name	Amount to Company	Amount to Utility Account	Total Disbursement
2013	Gildan Yarns, LLC I	\$0	\$0	\$0
2013	GKN Driveline North America, Inc. I	\$45,221	\$7,980	\$53,201
2013	Hamilton Sundstrand Corporation	\$1,048,500	\$349,500	\$1,398,000
2013	HCL America Inc.	\$654,000	\$218,000	\$872,000
2013	Hewitt Associates L.L.C. (d/b/a Aon Hewitt)	\$478,500	\$159,500	\$638,000
2013	Honda Aero, Inc.	\$167,000	\$29,000	\$196,000
2013	Honda Aircraft Company, LLC	\$660,000	\$220,000	\$880,000
2013	Hospira, Inc.	\$162,000	\$54,000	\$216,000
2013	Husqvarna Professional Products, Inc.	\$294,750	\$98,250	\$393,000
2013	Infinisource, Inc.	\$69,611	\$23,203	\$92,814
2013	Inmar, Inc.	\$0	\$0	\$0
2013	Innovative Emergency Management, Inc.	\$0	\$0	\$0
2013	InVue Security Products Inc.	\$16,461	\$5,487	\$21,948
2013	JELD-WEN, Inc.	\$167,251	\$55,750	\$223,001
2013	Klausner Lumber Two, LLC	\$0	\$0	\$0
2013	Leviton Manufacturing Co., Inc.	\$104,034	\$0	\$104,034
2013	Linamar North Carolina, Inc. I	\$159,750	\$53,250	\$213,000
2013	Loparex LLC	\$0	\$0	\$0
2013	LORD Corporation	\$96,750	\$32,250	\$129,000
2013	MOM Brands Company (f/k/a Malt-O-Meal)	\$124,500	\$41,500	\$166,000
2013	Novartis Vaccines and Diagnostics, Inc. I	\$571,000	\$190,000	\$761,000
2013	Novartis Vaccines and Diagnostics, Inc. II	\$310,500	\$103,500	\$414,000
2013	Pactiv LLC (fka Prairie Packaging, Inc.)	\$176,000	\$58,666	\$234,666
2013	Pharmaceutical Research Associates, Inc.	\$980,000	\$327,000	\$1,307,000
2013	Pittsburgh Glass Works, LLC	\$0	\$0	\$0
2013	Plastek Industries, Inc.	\$228,581		\$228,581
2013	Quintiles Transnational Corp.	\$2,206,000	\$735,000	\$2,941,000

Term Year	Company Name	Amount to Company	Amount to Utility Account	Total Disbursement
2013	Rack Room Shoes, Inc.	\$46,838	\$15,613	\$62,451
2013	Red Hat, Inc. I	\$481,500	\$160,500	\$642,000
2013	Reed Elsevier Inc.	\$0	\$0	\$0
2013	Schletter Inc.	\$75,496	\$0	\$75,496
2013	Sequenom Center for Molecular Medicine, LLC	\$54,457	\$18,152	\$72,609
2013	Siemens Energy, Inc. (Smart Grid)	\$264,653	\$88,218	\$352,871
2013	Siemens Energy, Inc. I	\$392,250	\$130,750	\$523,000
2013	Siemens Energy, Inc. II	\$1,166,250	\$388,750	\$1,555,000
2013	Spirit AeroSystems North Carolina, Inc.	\$0	\$0	\$0
2013	SPX Corporation	\$279,157	\$93,052	\$372,209
2013	TIMCO Aerosystems, LLC	\$174,250	\$30,750	\$205,000
2013	TWC Administration LLC (I)	\$460,000	\$153,333	\$613,333
2013	TWC Administration LLC (II)	\$380,000	\$127,000	\$507,000
2013	TWC Administration LLC (III)	\$270,000	\$90,000	\$360,000
2013	XPO Logistics, Inc. I	\$229,500	\$76,500	\$306,000
2013	Zenta Mortgage Services, LLC	\$0	\$0	\$0
2013	Total	\$28,205,419	\$8,883,231	\$37,088,650

Attachment E: Withdrawn/Terminated Projects (through December 31, 2014)

Company Name	Status	Date Withdrawn/Terminated
Superior Essex Communications, LP	Withdrawn	08/01/2005
Andrew Corporation	Withdrawn	05/01/2006
Smiths Aerospace Components, Inc.	Withdrawn	01/01/2007
Lenovo (United States) Inc.	Terminated	11/15/2007
SmithKline Beecham Corporation D/B/A GlaxoSmithKline	Terminated	01/23/2008
Qimonda North America Corp.	Terminated	03/13/2008
Skybus Airlines, Inc.	Terminated	04/10/2008
Reliance Industries USA, Inc.	Withdrawn	09/01/2008
Chris-Craft Corporation	Terminated	12/04/2008
Google Inc.	Withdrawn	12/04/2008
Brunswick Corporation	Terminated	04/28/2009
Harris Stratex Networks Operating Corporation	Terminated	06/20/2009
Hewitt Associates, LLC	Terminated	12/29/2009
Dell Products LP	Terminated	02/25/2010
Fountain Power Boats, Inc.	Terminated	02/25/2010
ITG Automotive Safety Textiles, LLC	Terminated	02/25/2010
Volvo Construction Equipment, NA	Terminated	02/25/2010
BSH Home Appliances Corporation	Terminated	03/18/2010
Force Protection Industries, Inc.	Terminated	03/31/2010
General Dynamics Armament and Technical Products, Inc.	Terminated	03/31/2010
Headway Corporate Resources, Inc.	Terminated	03/31/2010
RF MICRO DEVICES, INC. II	Terminated	03/31/2010
IBM Lender Business Process Services, Inc.	Terminated	04/08/2010
General Electric Company II	Terminated	05/13/2010
MeadWestvaco Corporation	Terminated	05/13/2010
PGT Industries, Inc.	Terminated	05/13/2010

Company Name	Status	Date Withdrawn/Terminated
PRC Industries, Inc.	Terminated	05/13/2010
ZF Lemforder Corporation	Terminated	06/10/2010
Lotus Engineering Inc.	Terminated	06/14/2010
Citicorp Credit Services, Inc.	Terminated	08/12/2010
Novo Nordisk Pharmaceutical Industries, Inc. I	Terminated	08/12/2010
Goodrich Corporation	Terminated	10/14/2010
Indian Motorcycle Company	Terminated	10/14/2010
Maverick Boat Company, Inc.	Terminated	11/10/2010
RF Micro Devices, Inc.	Terminated	12/09/2010
Carolina Classifieds.Com LLC	Terminated	01/13/2011
DRS Technical Services, Inc.	Terminated	03/10/2011
INC Research, Inc.	Terminated	03/10/2011
Sysco Food Services of Raleigh, LLC	Terminated	03/10/2011
Tessera NA Inc	Terminated	03/10/2011
LS Tractor USA, LLC	Terminated	03/23/2011
Unilin Flooring NC, LLC	Terminated	06/09/2011
GETRAG Corporation	Terminated	10/16/2011
Mack Trucks, Inc.	Terminated	01/12/2012
Maersk Inc.	Terminated	01/12/2012
Newell Rubbermaid Inc.	Terminated	01/27/2012
GE-Hitachi Nuclear Energy Americas LLC	Terminated	02/01/2012
Merchants Distributors, Inc	Terminated	02/28/2012
Toshiba America Nuclear Energy Corporation	Terminated	03/23/2012
Becton Dickinson and Company	Terminated	09/05/2012
PCB Piezotronics of North Carolina, Inc.	Terminated	09/05/2012
Sutter Street Manufacturing, Inc.	Terminated	09/20/2012
Grifols Therapeutics Inc. (f/k/a Talecris Biotherapeutics, Inc)	Terminated	12/06/2012
Arneg LLC	Terminated	02/14/2013

Company Name	Status	Date Withdrawn/Terminated
R.H. Donnelley, Inc. (d/b/a Dex One Corp)	Terminated	02/14/2013
Stiefel Research Institute, Inc.	Terminated	02/14/2013
Seterus, Inc.n (fka IBM LBPS)	Terminated	03/12/2013
Siemens Medical Solutions USA, Inc.	Terminated	03/26/2013
Compass Group USA, Inc.	Terminated	04/09/2013
Avaya, Inc.	Terminated	10/08/2013
Turbomeca Manufacturing, Inc.	Terminated	10/08/2013
Electrolux Home Products, Inc. II	Terminated	12/02/2013
AAR Manufacturing, Inc.	Terminated	12/10/2013
TransTech Pharma, Inc.	Terminated	12/10/2013
Mitsubishi Nuclear Energy Systems, Inc.	Terminated	03/11/2014
Stone & Webster Services, LLC	Terminated	03/11/2014
Sypris Technologies, Inc.	Terminated	03/11/2014
Brunswick Corporation (Hatteras Yachts Division)	Terminated	04/08/2014
Magna Composites LLC	Terminated	05/27/2014
Allscripts Healthcare, LLC	Terminated	12/09/2014
Superior Essex Energy LLC	Terminated	12/19/2014